



Corporate Report 2025

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Editorial Policy

NIDEK continues to conduct our “Eye & Health Care” business globally while always being true to our core values and we observe the letter and spirit of all laws and regulations in Japan and abroad, and act with a strong sense of ethics and fairness to contribute to the development of a sustainable world society. This report aims to inform those interested of our environmental and social activities of FY2024.

■ Guidelines Referenced

Global Reporting Initiative (GRI) “GRI Sustainability Reporting Standards”

* The GRI Content Index can be found at the end of this report.

The color scheme of this report was created with reference to the “Model Color Palette for Color Universal Design” (Designed by the Color Universal Design Recommended Color Set Production Committee)
(URL: <https://www.cudo.jp/colorset>)

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Corporate Report Profile

Covered Organization

NIDEK CO., LTD.

Headquarter (Hiroishi Plant), Hamacho Plant,
Tsurugahama Plant, Higashihama Plant, Osawa Plant

Covered Period

FY2024 (Apr. 1, 2024 - Mar. 31, 2025)

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Form of Disclosure

Both Japanese and English versions are available on the website.

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Learn more about us in our official website



Web

<https://www.nidek-intl.com/>



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GRI Standard

About NIDEK CO., LTD.

Company Profile (As of March 31, 2025)

Company name	NIDEK CO., LTD.
Foundation	July 7, 1971 (Initiated: August 8)
Head Office	34-14 Maehama, Hiroishi-cho, Gamagori, Aichi, 443-0038, Japan
Capital	461.89 million JPY
President and CEO	Motoki Ozawa

Number of Employees (as of March 31, 2025)

	FY2023	FY2024
Number of Employees Note: Company officers and advisors are excluded.	1,635	1,653
Male	1,256	1,257
Female	379	396
Number of non-regular employees	322	292

Offices

We have five plants (Hiroishi, Hamacho, Tsurugahama, Higashihama, Osawa) in Gamagori City, Aichi Prefecture, and sales offices in 13 major cities throughout Japan. We have been involved in the local community and provide attentive and prompt support.

- ① Sapporo ② Sendai ③ Saitama ④ Tokyo ⑤ Chiba ⑥ Yokohama ⑦ Gamagori
 ⑧ Kanazawa ⑨ Kyoto ⑩ Osaka ⑪ Takamatsu ⑫ Hiroshima ⑬ Fukuoka



Head Office/ Hiroishi Plant



Hamacho Plant



Tsurugahama Plant



Higashihama Plant



Osawa Plant

We are also actively expanding overseas, with the establishment of local subsidiaries in the United States, France, Italy and other countries.

Overseas Subsidiaries

NIDEK INC. (The United States / Established in 1982)	NIDEK (SHANGHAI) CO., LTD. (China / Established in 2012)
NIDEK S.A. (The United States / Established in 1982)	NIDEK SINGAPORE PTE. LTD. (Singapore / Established in 2014)
NIDEK TECHNOLOGIES S.R.L. (Italy / Established in 2001)	NIDEK KOREA CO., LTD. (Korea / Established in 2018)
NIDEK MEDICAL S.R.L. (Italy / Established in 2022)	NIDEK MEDICAL INSTRUMENTS (CHANGSHU) CO., LTD. (China / Established in 2018)
NIDEK DO BRASIL (Brazil / Established in 2010)	

Overseas Representative Offices

Dubai (The United Arab Emirates / Established in 2007)

Business Fields

Ophthalmology & Optometry

The structure of the eye is complex and delicate. It is therefore essential to have precise and detailed examination data and accurate surgical equipment. Based on our long history of R&D, we have created a variety of products utilizing our advanced technology.



Lens Edging

High quality lenses and frames are not enough to make a comfortable pair of glasses accurate and reliable lens processing technologies are necessary to deliver a perfect fit of lenses and frames. We remain committed to developing innovative lens edgers in order to promote comfortable vision life all over the world.



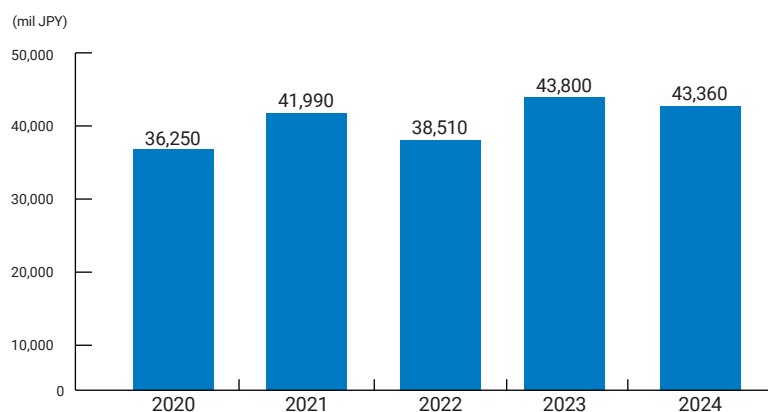
Coating

Our thin film coating technology enhances the performance of day-to-day advancements in electric displays and optical components. Combination of nano-level thin films allows transmission and reflection of specific light wavelengths according to customers' various needs.

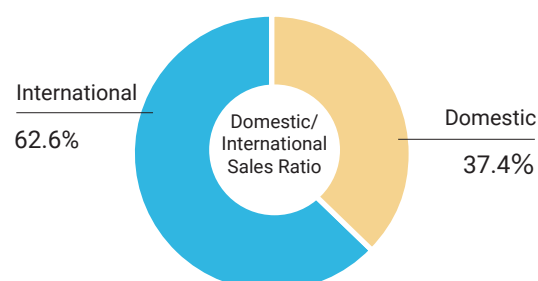


Data

Revenue



Sales Ratio of FY2024



Message from Our CEO



**Provide the joy of vision and health
care through our technology, and
deliver unwavering commitment to
people all over the world**

President & CEO

小澤素生

Looking Back to FY2024

Moderate growth has begun to emerge since 2024 on the back of calming global price hikes. Nevertheless, the outlook remains uncertain in the wake of Russia's invasion of Ukraine, prolonged instability caused by conflicts in the Middle East region, economic stagnation in China, and regime changes in multiple countries.

In this environment, we prioritized initiatives to enhance productivity by ensuring that tasks previously reliant on specific individuals could be handled by anyone. The promotion of various activities for which preparations began in FY2023 resulted in the establishment of the Personnel Strategy Section and the Corporate Value Enhancement Committee, as well as the acquisition of DX certification. Our overseas subsidiaries experienced a year of progress with development of their bases, including the remodeling of the Shanghai office, the expansion and relocation of NIDEK S.A.'s Lyon plant, and preparations for NIDEK INC.'s relocation to The Colony, Texas.

In terms of business performance, we achieved the same level of sales as the previous year a turnaround from the annual forecast as of the first half of the fiscal year.

Aiming to Be a Leading Eye & Health Care Company

The current business environment is harsh, and we face numerous challenges such as labor shortages and surging prices. Mutual tariff measures adopted by the U.S. administration in 2025 have induced uncertainty in the international trade environment and complicated the outlook for performance in global markets. In these uncertain times, we must embrace change in a positive manner to achieve long-term growth and transformation. Realization of change necessitates collaboration among the involved parties. Following our founding aspirations "making the invisible visible," "making the visible recognizable," and "creating superior eye-related devices" we strive to devise novel solutions by leveraging unity and co-operation across individuals and organizations.

Since our 50th anniversary, we have been contributing to society through our daily business activities under our mission statement, "Provide the joy of vision and health care through our technology and deliver unwavering commitment to people all over the world." This purpose was created together with each and every employee to provide an opportunity for the younger generation as well as senior management to determine the future direction of the company. In the context of promoting sustainability, we have identified Goal 3 of the UN Sustainable Development Goals (SDGs): ensuring health and promoting well-being for all age groups. We believe that our *raison d'être* is to contribute, via technological innovation in the medical and health fields, toward the realization of a global society in which individuals enjoy good health and peace of mind.

Sustainability provides the essential framework for aligning the goals of society and business. Even when the environment and human rights are not adequately protected in certain areas of the world, we are dedicated to eye health and promotion of initiatives that will make sustainability a part of our corporate DNA for generations. We will focus on developing environmentally friendly products while maintaining equipment safety and cyber security measures. Additionally, we will continue to nurture the human resources that support our business, and improve the working environment.

As an organization committed to delivering world-class services and solutions to our customers, we will continue to strive to be the leading company in eye and health care, with each and every employee consciously responsive to social issues. We look forward to your continued support and guidance.

Sustainability

We continue to conduct our "Eye & Health Care" business globally while always being true to our core values and we observe the letter and spirit of all laws and regulations in Japan and abroad, and act with a strong sense of ethics and fairness to contribute to the development of a sustainable world society.

NIDEK Corporate Conduct Charter

Our management team recognizes the realization of the spirit of our corporate charter is their responsibility. Management will offer a good example and raise awareness of our charter to our employees. If incidents contrary to the principles of this charter occur, top management themselves must take the lead in solving problems, and take action to investigate the cause and prevent recurrence.

1. Respect for Human Rights

We respect the human rights of all people. We do not give discriminatory treatment, undermine human dignity, or allow child labor or forced labor.

2. Promoting Transparent Corporate Activities

We promote highly transparent corporate activities by communicating with various stakeholders and disclosing corporate information as appropriate.

3. Ensuring Safety and Quality of Products and Service

We make an effort to create new opportunity for healthy and comfortable life of people, provide safe and high quality products and services, and try to obtain satisfaction and loyalty from our customers.

4. Proactive Environmental Responsibility

We strive to promote social responsibility programs actively as good corporate citizens and be harmonized with the local community. In addition, we respect international cultures and customs and hopefully contribute to development of the region.

5. In Harmony with Society

We strive to promote social responsibility programs actively as good corporate citizens and be harmonized with the local community. In addition, we respect international cultures and customs and hopefully contribute to development of the region.

6. Creating a Wholesome and Comfortable Working Environment

We secure the safety and health of our employees in their workplace and establish an ideal working environment in order to bring about economic, mental and temporal comfort and affluence to our employees.

7. Banning any Relations with Anti-Social Forces

We do not have any relationship with anti-social forces, and resolutely deal with unreasonable demands by working with specialized external agencies.

This corporate conduct charter is the foundation of our company's CSR activities. It is described in various tools including compliance manuals, corporate philosophy booklets and websites so that employees can refer to it at any time.



(Left) Booklet "NIDEK Spirit" This summarizes NIDEK's company philosophy.

(Middle) NIDEK's compliance manual

(Right) NIDEK's conduct policy. This is posted in all workplace.

Sustainability Committee

We established the Sustainability Committee (former name: CSR committee) with the goals of realizing sustainable corporate growth and increasing corporate value, all while ensuring that the company contributes to the sustainable development of society, environment, and economy.

Roles of the Sustainability Committee

1. Make and plan sustainability policies and activities.
2. Monitor and supervise the executing situation of sustainability activities.
3. Manage internal and external disclosures of sustainability-related information, and conduct public hearing activities.
4. Provide education and disseminate sustainability.
5. Resolve sustainability-issues, conduct necessary investigations or request relevant departments for investigations.
6. Instruct to take corrective action in sustainability activities and to report the results.
7. Coordinate the efforts and outcomes of committees and departments related to sustainability.

Stakeholder Engagement

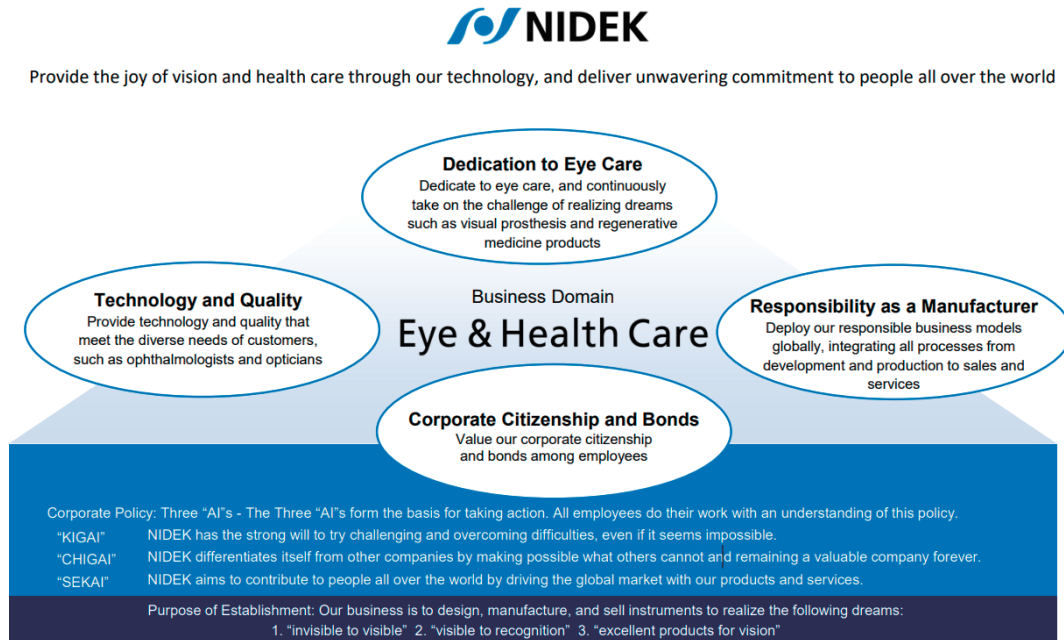
We have various stakeholders involved through our business. Our business actions reflect thoughts and requests heard through communication with stakeholders.

Stakeholder List	Responsibilities	Ways of Communication
Customers 	• Providing safe and high quality products • Promoting environmentally friendly design • Responding to inquiries • Offering suitable products and services • Providing appropriate support to customers	• Business activities • Cooperative researches • Support center • Contact form in NIDEK's website • Showrooms and exhibitions
Business Associates 	• Enforce fair and square business trades	• Briefing sessions • Technology displays • Negotiating regularly • Information desks of each supply and sales department
Employees 	• Development and utilization of human resources • Respect diversified human resources and working styles • Considering industrial safety and health • Respecting human rights	• Human resource development programs • Help desks • Company newsletters • Safety Management Committee • Company Benefits Committee • Conversations and Meetings
Communities 	• Community contribution • Accident and disaster prevention in workplaces	• Volunteer activities • Taking part in community events • Plant tours • Visiting lectures • Emergency drills
Government 	• Legal compliance • Labor management • Responding to legal reforms	• Trainings divided by hierarchy • Trainings divided by positions

SDGs Report

NIDEK agrees to the aim of the Sustainable Development Goals (SDGs) adopted by the United Nations and made a declaration in August 2021 to commit to contributing to realization of a sustainable society.

Purpose and Core Competence



Materiality

Coexistence with a diverse society

Providing eye care solutions to diverse users worldwide

- ▶ Build systems that assimilate ever-changing, diverse needs
- ▶ Provide products and services that cater to diversity
- ▶ Expand the fields in which we provide products and services



Building a society that promotes preventive care

Promoting eye-based preventive care to help maintain people's health

- ▶ Make eye exams more accessible
- ▶ Build partnerships to expand the use of eye exams
- ▶ Share information on maintaining eye-based health



Environmental consideration and resource recycling

Building environmentally friendly production systems

- ▶ Develop environmentally friendly products
- ▶ Perform educational activities for environmentally friendly products
- ▶ Save resources by promoting DX



Support for patients with eye conditions

Improving people's QOL together with our partners

- ▶ Take on the challenge of developing technology to make the invisible to visible
- ▶ Create products that support our vision
- ▶ Develop an environment with the aim of improving QOL



Registered as an Aichi SDGs Partner

As of August 16, 2024, we have been officially registered as an Aichi SDGs Partner under Aichi Prefecture's SDGs registration system. This initiative recognizes companies and organizations actively engaged in advancing the SDGs, with the aim of making rendering their efforts visible and encouraging concrete, impactful actions.



Major Initiatives for FY2024

Materiality	Goal	Major Initiatives for FY2024	Page
A. Providing eye care solutions to diverse users worldwide 	Build systems that assimilate ever-changing-diverse needs	Create a system to collect customer feedback	P.24
	Provide products and services that cater to diversity	- Development of a system that immediately delivers information required by users - Promotion and standardization of UI icon design	—
	Expand the fields in which we provide products and services	Establish new agencies in untapped markets and reorganize agencies in developing countries	P.25
B. Building environmentally friendly production systems 	Develop environmentally friendly products	Reduce CO₂ emissions per unit of sales by 50% by FY2030 (compared to FY2019)	P.14
	Perform educational activities for environmentally friendly products	Launch environmentally friendly products	P.13
	Save resources by promoting DX	Increase value-added productivity by 30% (compared to FY2019)	P.33-34
C. Promoting eye-based preventive care to help maintain people's health 	Build partnerships to expand the use of eye exams	- Collaborate with International Organizations - Raise awareness of the frailty of the eyes in Japan and abroad	P.28 P.27
D. Improving people's QOL together with our partners 	Take on the challenge of developing technology to make the invisible to visible	Research and develop a visual prosthesis	P.28
	Create products that support our vision	Supporting comfortable visual lifestyles through new technologies and businesses	—
	Develop an environment with the aim of improving QOL	- Selected as "2024 Certified Health and Productivity Management Organization" by the Japanese Ministry of Economy - Begin discussions with local agencies regarding measures to promote Gamagori City as "GAMAGORI, the City of Eye Care" - Expansion of lectures domestically and internationally	P.21 P.27-28 P.26-27
E. Internal Promotion 	Develop human resources capable of understanding and communicating the value of our vision	Develop human resources capable of understanding and communicating the value of our vision	P.22
	Recognize each other's value	Creation of opportunities (internally and externally) to recognize each other's value and promotion of mutual respect	P.19
	Environmental Initiatives	Eliminate use of paper and stamping of forms throughout the company to realize a paperless office environment	—

For the Future

In the future, we will link our business identity with our medium- and long-term strategies and the policies/missions of each department. Then, we will manage our progress toward achieving our goals and report the results in this report.

Environment

Relevant SDGs



In April 2024, we held a “plogging” event. Plogging, a new fitness program that originated in Sweden, combines jogging and litter pickup. Jogging and collecting trash with friends is an activity that is beneficial for the body, mind, as well as the environment.

It is our mission to fulfill our environmental responsibility to achieve a sustainable society. We recognize the importance of global environmental conservation from the perspective of corporate social responsibility and sustainable development. We will continuously implement improvement activities that contribute to the formation of a recycling-oriented society.

Environmental Policy

1. Products in Harmony with the Environment

We will provide eco-friendly products that take into consideration the environmental impact from the procurement of raw materials to the disposal of products throughout the product life cycle.

2. Energy Efficiency

We will promote the reduction of carbon dioxide emissions by introducing product design and production processes that consume less energy.

3. Reduction of Waste and Resource Conservation

We will reduce total emissions by making effective use of resources and promoting the reduce, reuse, and recycle policy.

4. Environmental Social Contribution

We will contribute to society in terms of both solving social issues and the environment by waste management.

5. Compliance with Environmental Laws and Regulations

We will comply with environmental laws, regulations, ordinances, and other agreements including proper handling of chemical substances, related to our business activities.

6. Environmental Education

We will ensure that all employees understand our environmental policy and are aware of the need for sustainable global environmental protection. We will also ask our affiliated companies for their understanding and cooperation.

We will assess the environmental impact of our business activities, set environmental goals, and work with all employees to prevent pollution, use resources sustainably, mitigate and respond to climate change, protect biodiversity and ecosystems, and continually improve our environmental management system to enhance our environmental performance.

Acquisition Status of Environmental Certification

NIDEK's headquarters and all production bases are certified ISO 14001 environmental management system.



Certification body (as of 2025)
TÜV Rheinland Cert GmbH

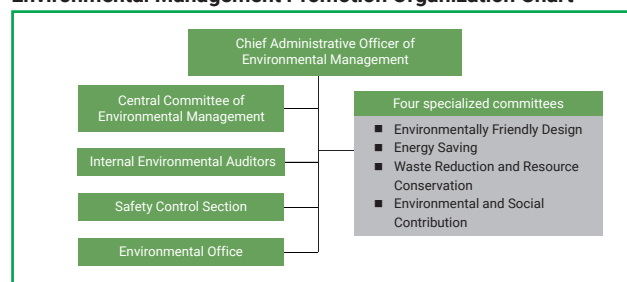
Certificate number (as of 2025)
01 104 065534

Environmental Management System

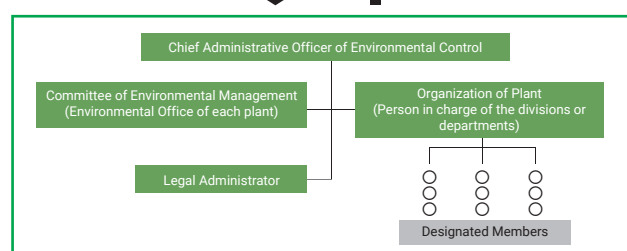
We have the Central Committee of Environmental Management and four specialized committees

under the Chief Administrative Officer of Environmental Management. We identify points for improvement at each plant and run the PDCA cycle toward improvement. Reports from each plant are shared for continuous improvement of the whole company.

Environmental Management Promotion Organization Chart



↓ Each plant ↑



WEB <https://www.nidek.co.jp/environment/> (Japanese website)

Environmental Accounting

Environmental accounting is a system for recognizing the costs of environmental conservation in business activities and the effects (economic effects) obtained from such activities, and for measuring them as quantitatively as possible. Items are reviewed as appropriate to promote appropriate initiatives in accordance with the Environmental Accounting Guideline 2005 issued by the Ministry of the Environment. In FY2024, we invested a total of 234 million yen in investments and expenses.

		(million yen)					
Categories	Details of main initiatives	FY2023			FY2024		
		Investments	Expenses	Total	Investments	Expenses	Total
Business Area Cost							
	Pollution Prevention Cost	0	42	42	0	23	23
	Global Environmental Conservation Cost	57	76	133	45	64	109
	Resource Circulation Cost	0	77	77	0	69	69
Upstream / Downstream Costs	Costs for containers and packaging materials, resale, etc. (downstream cost).	0	0	0	0	0	0
Administration Cost	Cost for monitoring environmental impact and environmental training.	0	32	32	0	29	29
R&D Cost	Cost for environmental conservation in research and development.	—	—	—	—	—	—
Social Activity Cost	Cost for environmental conservation social activities such as clean campaigns with no direct relationship to the business activities of the company or other organization.	0	3	3	0	4	4
Environmental Remediation Cost	Cost to restore the natural environment back to its original state, cost to cover degradation suits connected with environmental conservation.	0	0	0	0	0	0
Total		57	230	287	45	189	234

<Business Area Cost>

- Only the cost for major facilities are counted. (Major facility: A facility whose annual cost exceeds 1 million yen)
- Facilities that are related to both pollution prevention costs and global environmental conservation costs are accounted in one category.
- No cost prorating of applicable to composite costs has been performed.
- Electricity costs are not aggregated.

<Upstream and downstream costs>

- The cost of green procurement is not included.

Green Supply Chains

Under our Environmental Policy, we promote environment-centric procurement by requesting suppliers to agree to organizing an environmental management system based on ISO 14001 certification.

Eco-Friendly Products

We have reduced harmful substances from products as well as striven for the minimum environmental load in developing and manufacturing products. We released six eco-friendly products in FY 2024. All accomplished reducing the environmental load such as by lightweight, energy-saving and reducing the amount of waste liquid in the production process among with improving their performance and function.

■ Automated Dry Laser Tinting System AutoTint

AutoTint is an automated tinting system for eyeglass lenses that uses our unique tinting technology that is environmentally friendly and contributes to reducing labor shortages.

By combining the existing dry-tinting technology with the innovative laser-heating technology, the processing time required from lens insertion to final output has been significantly reduced compared to our existing products. Additionally, all processes are fully automated, contributing to labor-saving operations and helping to address workforce shortages.

Dry-tinting technology is our original dyeing technology in which dye sublimated in a vacuum is attached to eyeglass lenses. Conventional lens tinting produces approximately 12,000 liters of waste fluid per year, whereas dry tinting reduces this amount to approximately 10 liters (*1). We have achieved a reduction of liquid waste in the production process.

*1: Amount of liquid waste when tinting 400,000 sheets per year

■ Lens Edger Deodorizer LED-1

LED-1 is a deodorizer for lens edgers that provides powerful, continuous deodorization with quiet operation. During the lens edging process in optical retail settings, strong and distinctive odors are often generated—a longstanding concern for opticians. LED-1 retains the robust deodorizing performance of previous models, while significantly enhancing quietness and extending operational duration. These improvements allow the unit to effectively neutralize odors both during and after processing, without disrupting customer interaction.

When integrated with NIDEK lens edgers, LED-1 achieves approximately 11 dB of noise reduction compared to previous models (*2). Additionally, its ability to operate continuously enables a reduction of odor-causing substance emissions by approximately 50% compared to conventional units. This environmentally conscious design enhances the overall comfort of retail spaces, particularly in optical stores.

*2: When operating in silent mode.



○ Proposing Environmentally Conscious Solutions

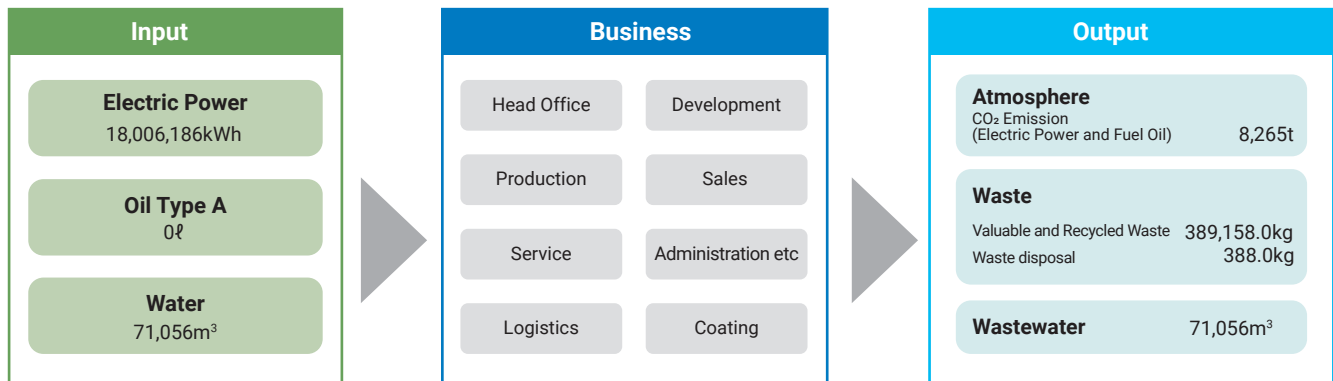
As part of our promotion of an integrated processing system, which comprises a lens edger and a water circulation unit, we offer tailored wastewater treatment solutions that meet the specific needs of each customer. Additionally, we propose tinting systems designed to minimize the discharge of undiluted liquids, enabling customers significantly reduce water consumption during lens processing and tinting. We remain committed to advancing the development of environmentally friendly products to provide effective solutions that support our customers' sustainability initiatives.

Based on the NIDEK SDGs declaration, we are building a system for environmentally friendly manufacturing. We place importance on activities that take into account the reduction of environmental impact from the product planning and design stages, and based on our Product Assessment Regulations, we are actively working on improvements in cooperation with the development and manufacturing departments as well as the supply chain. Specifically, we select product materials that conserve power and are easily recyclable, reduce the number of parts and screws to facilitate product disassembly, conserve resources in packaging materials, and provide disposal instructions at the time of product disposal.

We will continue to strive to reduce the burden on the global environment by continuing to promote the development and manufacturing of environmentally friendly products.

Environmentally Friendly Design Committee

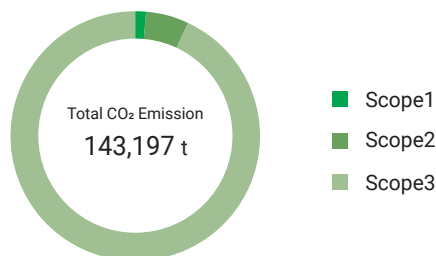
Overview of Environmental Impact



Actions on Climate Change

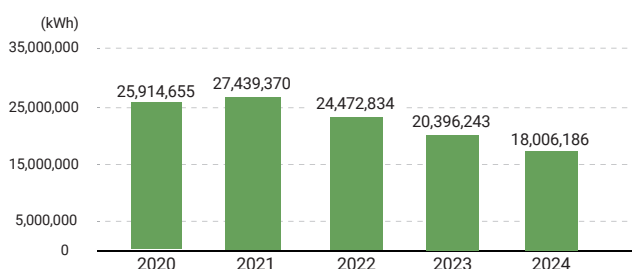
Our business activities aim to protect the environment and ecosystems by reducing greenhouse gas (GHG) emissions. In FY2024, we commenced the calculation based on GHG protocol standards from Japan. We calculate supply chain emissions through the entire product life cycle—from procurement, manufacturing, transportation, and disposal, including raw materials (each resource), energy use, and waste disposal. We will continue to focus on Scopes 1 and 2, which are our own business activities, to systematically reduce them.

Note: Include gasoline and diesel fuel of company cars used in five plants and domestic branches.



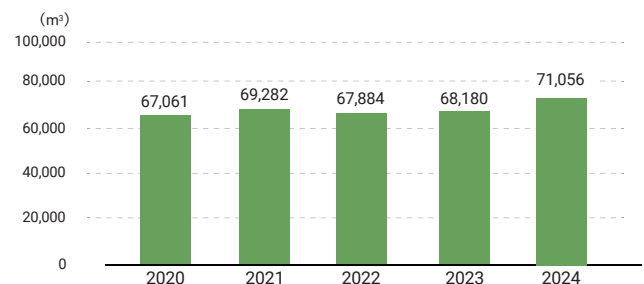
Electric Power Consumption

In FY2024, electricity consumption was on a downward trend compared to FY2023, partly due to production cuts and production adjustments. We continue to replace conventional equipment with planned energy-saving ones and conduct energy-saving activities.



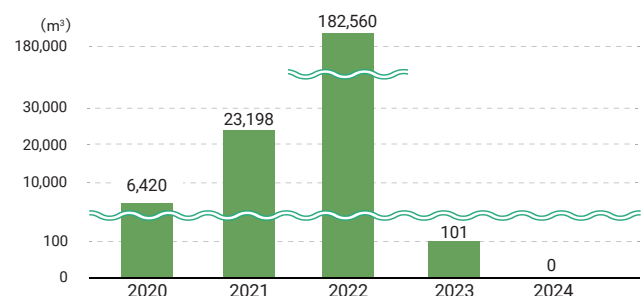
City Water Consumption

In FY2024, the company's water consumption increased compared to the preceding year. This was because of issues such as increased water leakage caused by broken water pipes in buried areas (Osawa Plant) and water leakage due to water supply problems in production and air-conditioning equipment (Hiroishi Plant Building 7 and Higashihama Plant).



Heavy Oil Consumption

No heavy oil was used in FY2024. Our will to strengthen the efforts to minimize oil consumption persists.



○ Introduction of Solar Power

To reduce CO₂ emissions from the use of fuel, we have installed solar power generation systems at the Hamacho Plant since 2009, the Osawa Plant since 2013, and the Hiroishi Plant Building 7 since 2014. The actual amount of power generated in FY2024 was approximately 963,192kWh*.

(*Converting to the amount of CO₂ absorbed by trees, the effect is the same as planting approximately 21,633 cedar trees.)



Solar panel of Hiroishi Plant Building 7

○ Promotion of Production Using Renewable Energy

To produce products that use 100% renewable energy, we aim to reduce CO₂ emissions per unit of sales by 50% (compared to FY 2019) by FY2030.

In FY2024, we received the “Bronze” certification under the Aichi Carbon Neutral Challenge program—an initiative promoted by the Aichi Prefecture. The Bronze level recognizes businesses that have achieved a reduction of 15–35% in CO₂ emissions, compared to their baseline year.

We will persist in our efforts to reduce CO₂ emissions and remain committed to conducting business activities that contribute to environmental conservation and protection of ecosystems.

Reducing Waste Volumes

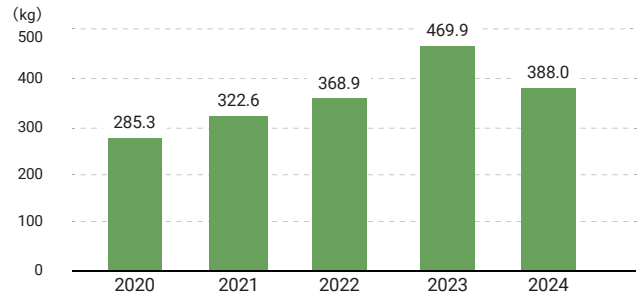
○ Amount of Waste / Recycling

To achieve zero waste emissions, we analyze the content of final waste and develop company-wide activities with the aim of improving the recycling rate. In FY2024, we have achieved a recycling rate of more than 99%.

Amount of Waste / Recycling Rate

	FY2024
Valuables / Recyclables (kg)	389,158.0
Final Disposal (kg)	388.0
Total (kg)	389,546.0
Recycling Rate (%)	99.7

Transition of Final Waste Emissions



○ Specially Controlled Industrial Waste

In FY2024, emissions decreased to 76.3% of the previous year's level. We stand firm in our desire to continuously strengthen the assessment and reduction of emissions, the goal being to achieve minimal waste.

Specially Controlled Industrial Waste Total by Plant (kg)

	FY2024
Hiroishi Plant	28,420
Hamacho Plant	207
Tsurugahama Plant	29,839
Higashihama Plant	10,499
Osawa Plant	556
Total(kg)	69,520
Year-over-Year(%)	76.33

○ Plastic Waste

The total amount of plastic waste discharged by the company in FY2024 was 144.3 tons. We intend to uphold our measures to check and reduce emission amounts and minimize waste.

Industrial Waste Volume of Plastic-Used Products Total (t)

	FY2023	FY2024
Plastic waste (t)	113.6	101.3
Plastics in mixed waste (t)	41.0	43.0
Total (t)	154.6	144.3

Social

Relevant SDGs



Image Source: Orbis International

In August 2024, the fundus cameras became operational. These cameras were donated to Orbis International to support an ongoing project in Vietnam to screen for diabetic retinopathy using AI capabilities. Now, a greater number of diabetic patients will have access to eye examination, which will contribute to the early detection of diabetic retinopathy.

In accordance with the guidelines of the Charter of Corporate Behavior, we recognize that ensuring the safety and health of all employees and their families is the foundation of corporate management and a social responsibility, and we work to ensure a safe and secure work environment. In addition to promoting diversity, we will also focus on developing and securing globally valuable human resources with advanced technological acumen and skills.

Safety Management Activities

We have constructed a safety management system based on the Occupational Safety and Health Management System. Four special committees (Safety and Sanitation / Health / Traffic Safety / Disaster Damage Prevention) are to ensure employees' safety and health.

Safety Management Policy

1. NIDEK will comply with all laws, internal regulations and standards related to safety management activities
2. All employees including management will make efforts to appropriately conduct an occupational health and safety management system according to their responsibilities and actions.
3. We will inform the importance of safety management activities to all employees and raise awareness through necessary training and educations.
4. We will conduct safety management activities with the cooperation of all employees, and endeavor to ensure the safety and health of all employees and their families.

(1) Health and Safety

We will endeavor to create a comfortable workspace by properly managing risk assessment, risk prediction, near miss reporting and chemical substances control.

(2) Health

We will endeavor to maintain the health of all employees by promoting mental and physical health activities.

(3) Traffic Safety

We will work on decreasing traffic accidents by enhancing road safety and promoting road safety measures.

(4) Disaster Prevention

We will secure employee safety including visitors by promoting proactive measures against possible disaster risk.

○ Industrial Accident Prevention Programs

To eliminate industrial accidents and enhance safety consciousness, we have consistently conducted risk prediction education and risk assessments among new, mid-career, and transferred employees.

In FY2024, in addition to providing information focused on fall prevention, we implemented e-learning programs addressing the prevention of work-related leave and traffic-related occupational accidents. These initiatives were aimed at enhancing safety awareness among all employees.

○ Strengthen Response Capabilities in the Event of a Disaster

In FY2024, we utilized the NHK (Japan Broadcasting Corporation) disaster prevention information to visually communicate natural disaster-related alerts to employees and their families, thereby enhancing awareness and preparedness for emergency situations.



Evacuation drills held in November

○ Traffic Accident Prevention

The company's cars are equipped with driving recorders that support safe driving. These recorders allow us to visualize dangerous driving behaviors based on driving condition data and to provide feedback to drivers, which is intended to make safe driving a core principle among our motorists.

Other activities related to traffic accident prevention for motorists include education on traffic safety hazard prediction, special training on traffic safety, traffic accident recurrence prevention, traffic watch, and the provision of traffic safety awareness materials.



Traffic Watch

○ Business Continuity Plan

We have a business continuity plan* that aims to prepare the company for dealing with large-scale disasters. In July, we simulate/assume a situation wherein a disaster has occurred, and all employees at each workplace participate in safety confirmation drills and emergency communication drills. In December, desk-based drills are conducted for disaster response headquarters personnel.

* BCP outlines procedures of daily activities and emergency actions to enable prompt recovery/continuity of its business activities in the face of accidents/disasters. Such emergencies include natural disasters, fires, novel influenza and terrorism.

○ Perfect Driver 100-Day Campaign

Ten teams participated in the Perfect Driver 100-Day Campaign sponsored by the Gamagori City Safety Driving Management Council. All 10 teams hold a perfect no-accident and no-violation record.



Awards ceremony for the representatives of the teams that achieved the goal

Respecting Human Rights

○ Respect for Human Rights and Prohibition of Discrimination

All employees at NIDEK respect the human rights of all people and act in accordance with the NIDEK Corporate Conduct Charter in order to create a workplace free of discriminatory treatment and actions that undermine individual dignity.

○ Prevention of Harassment

NIDEK's conduct policy prohibit all forms of harassment, including power harassment and sexual

harassment. Each department conducts training to prevent harassment and raise employee awareness once a year.

○ Human Rights Considerations in Recruiting

Our fundamental strategy for recruitment is to allocate personnel optimally by considering ability, motivation, and aptitude. We share our human rights considerations by ensuring that questions about religion and ideology are not asked during employment interviews.

Human Resource Development Policy

Based on our belief that “a company is only as good as its people,” we strive to develop our human resources to enhance our corporate value in the long term. We support our employees in creating a corporate culture in which they are motivated to learn, our diverse human resources can maximize their abilities, and they can be highly-motivated to work while autonomously designing their careers. We also intend to increase the number of employees who understand NIDEK's values, strive to communicate them, and wish to build a system that allows both people and the company to grow together.

Regarding individual skill development, NIDEK provides its employees with learning opportunities year round, including position-based training (to develop position-related skills), purpose-based training (to develop specialized business skills), and selective training (to develop the next generation of leaders). In addition, we provide professional skills training by establishing a development team in each division to promote human resources development in line with our business strategy. As a company with global activities, we also focus on the development of our global human resources.

As part of our efforts to encourage employees to design their own careers, we hold annual career interviews with our employees on a “self-reported” basis to allow them to discuss their careers, and afford them training to foster career design skills from the early stages of their employment. We also provide our employees with more concrete career design support by introducing “in-house internships,” “in-house open recruitment,” and “1-on-1” programs. In the future, we aim to revitalize the company by increasing internal mobility and expanding the scope of employee activities.

Training and Education Systems

○ New Employees Education

The first two months from joining the company is training period for new employees. We have two programs, group training and on-the-job training. Autonomy and creation as a theme, we deepen the understanding of our company, deepen bonds between newly hired employees and teach the basics as working people and NIDEK employees. Our own

group training program is planned, reviewed, operated, and conducted by senior employees selected from within the company. Through group work and lectures, new employees learn how to prepare themselves as a member of society by understanding business manners, product knowledge, etc. In the workplace training, new employees basically acquire the practical knowledge required for their respective assignments.



Development Team Workplace Training
(Simulated Health Screening for Seniors)

○ Foreign Language Training

As a multi-national company, we are committed to fostering globally minded talent. Given the frequent need for language proficiency in various business situations, we offer TOEIC IP testing and online language training programs to employees who intend to improve their language skills. Through these initiatives, we actively promote the enhancement of language capabilities across the organization.

○ Conducting in-house internships

As part of our work/lifestyle reforms, we have started operating an in-house internship system from FY2021. The “in-house internship system” is designed to help employees who are interested in the

work of other departments deepen their understanding of more detailed operations and other aspects of the company's business, and to help them in their future career development. We strive to promote skill development and career design skills for employees in their fourth year of employment and for those who wish to do so. In FY2024, the system was implemented for 48 employees. Many positive comments were received, such as, “Learning about specific operations in other departments broadened my perspective”, and “It was helpful for my future career development”.

○ Education System in NIDEK

In order to provide more effective training, we conduct annual in-house training sessions. Additionally, we have established training teams in each division to impart specialized skills and promote the development of human resources in line with our business strategy. Other knowledge and information necessary for each department is acquired through on-the-job training, external seminars, and academic conferences. We collect the latest technology and information to improve our knowledge, abilities, and technical skills.

Education Systems

	New employees	Regular employees	Senior employees	Section managers	General managers and officers
Trainings by position	New Employees Education			Managerial Education	Workshop for Senior Managers and Directors
Trainings by Objective		Business Skills Training	Next Generation Leaders Development Program		
Foreign Language Trainings	TOEIC IP Test				
	Online Language Training				
External Trainings	Open Seminars, Academic Conference Attendance, etc.				

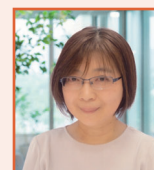
Major Trainings Held in FY2024

Program	Summary
Next-generation Leader Development Training	Training for next generation leader candidates
Promotional Training	Training for promoted employees
Evaluator Training	Training for newly appointed evaluators
Second Career Training	Training for employees in the age of 55
Business Skills Training	Training for mid-level employees to improve their business thinking skills and awareness as business leaders

Voice

Personnel Affairs Dept.

Personnel Strategy Sec., Manager



In FY2024, with the support of the Aichi Career Development Reskilling Support Center, career interviews with career consultants were conducted for all section managers. The purpose of this event was to help those who support NIDEK by

standing between the frontline and the management to understand the importance of career autonomy in the context of changes in the external environment, as well as to verbalize their own careers and re-imagine their roles as future managers.

In the pre-survey, more than half of the respondents expressed sentiments such as, “It’s difficult to think about career development all of a sudden,” or “I’ve been vaguely aware of the need to shape my career.” However, in the post-event survey, over 80% of the participants responded that the session was beneficial and that career interviews with team members are either necessary or could be worthwhile. The insights and challenges identified through

these career interviews will be incorporated into future systems and frameworks as we proceed.



Pre-guidance seminar

Utilization of Diverse Human Resources

Internal Environment Improvements and Policies

To improve our company’s value in the long term, we must create comfortable work environments for employees. We therefore intend to promote environmental reforms to enable employees to work according to their individual circumstances and choose a variety of work styles, such as through introducing a “telecommuting system,” “support for balancing work with childcare, nursing care, and medical treatment,” “paid time off,” and parental leave by male employees.

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The company offers identical starting salary for both men and women, ensuring gender equality in compensation. In accordance with laws governing minimum wage, we have established starting salaries that significantly exceed the regional minimum wage levels across all areas of Japan.

Working Hours Management

Long working hours not only lead to poor health conditions but also to a decline in the satisfaction of personal life. To ensure that everyone has a healthy and fulfilling life, we are making many efforts to provide employees with good working environments by promoting the use of paid vacations and no overtime days.

In February 2024, working hour management system, the OBIC, was introduced, enabling visualization and real-time monitoring of work conditions. We will continue to promote the development of management systems that accommodate the diversification of work styles.

Paid Leave

We provide 16 days of paid leave in the first year, with two days being added yearly to these 16 days, up to a maximum of 20 days of paid leave. Unused days of paid leave can be carried over to the following year, and up to 40 days can be granted in one year. Employees may also take paid leave in hourly increments of up to 40 hours per year.

Monthly Average of Non-Scheduled Working Hours, Average of Days Received for Paid Leave and Average Paid Leave Utilization Rate

Fiscal Year	2020	2021	2022	2023	2024
Monthly Average of Non-Scheduled Working Hours (hours)	11.05	15.79	15.13	15.38	12.80
Average of Days Received for Paid Leave (day)	11.9	14.0	14.6	15.4	15.0
Average Paid Leave Utilization Rate (%)	62.9	74.1	77.3	81.3	80.3

Childcare Leave

In accordance with the amended Childcare and Family Care Leave Act, which came into effect in April 2022, we actively promote the uptake of childcare leave by male employees. The return-to-work rate from childcare leave for both male and female employees is 100%.

Parental Leave Acquisition Rate

Fiscal Year	2020	2021	2022	2023	2024
Acquisition rate of female employees (%)	100.0	100.0	100.0	100.0	100.0
Acquisition rate of male employees (%)	24.4	48.5	64.5	69.4	63.3

Average number of days of childcare leave availed

Year of Birth	2019	2020	2021	2022	2023
Average number of days taken by female employees (days)	308	287	304	284	290
Average number of days taken by male employees (days)	12	39	71	84	74

*Figures represent actual results up to the child's first birthday for those born within the same fiscal year.

○ Establishment of a Day-care Center

We provide a day-care center in Gamagori City for employees to return to work without anxiety after childcare leave.

○ Systems Balancing Childcare, Family Care and Treatment

List of Systems

System	Summary	
Systems Related to Childcare (Before Birth)	● Commuting Relaxation During Pregnancy	Employees who are pregnant can choose either staggering working hours or working fewer hours
	● Doctor's Appointment Leave	Used when doctor's appointment such as medical checkup is needed.
	● Childbirth Leave	Up to six weeks (14 weeks in the case of multiple birth) are given to mothers.
Systems Related to Childcare (After Birth)	● Childcare Leave	Childcare leave can be taken until the day before the child's first birthday (up to the day before child's second birthday for special reasons).
	● Childcare Leave for Fathers After Childbirth	A maximum of four weeks may be taken within eight weeks of a child's birth.
	● Working Time Options	Short-time working system for child care can be used until the child reaches fourth grade. Up to two hours of shortage per day can be requested. If there are special reasons, working hours can be shortened to four and a half hours at the shortest.
	● Sick/Injured Childcare Leave	Up to five days (ten days if there are more than two children who are under fourth grade) can be taken.
Systems Related to Childcare (Others)	● Childbirth Attendance	One day as a special paid leave
	● Restrictions on Overtime and Night Labor	A maximum of four weeks may be taken within eight weeks of the child's birth.
	● Staggered Work Hours	With the approval of the head of the department, work hours may be staggered within one hour before or after regular work hours until the employee's child reaches the fourth grade.
Systems Related to Family Care	● Caregiver Leave (Long term)	Up to 93 days can be taken.
	● Caregiver Leave (Short term)	Up to five days (ten days if there are more than two people who needs family care) can be taken.
	● Working Time Options	Up to two hours of shortage per day can be requested from the prescribed working hours for a maximum of three years. If there are special reasons, working hours can be shortened to four and a half hours at the shortest.
	● Restrictions on Overtime and Night Labor	
	● Staggered Work Hours	With the approval of the head of the department, work hours may be staggered within one hour before or after regular work hours.
Health and Employment Supporting System	In order to support balancing continuous injuries or illness treatment and employment, we provide adjustment of work days, working time options, commuting relaxation and such.	

○ Next Generation Certification

In June 2020, we have achieved Kurumin Mark as a company supporting work and family-life balance, certified from the general of Aichi Labour Bureau.



○ Aichi Josei Kagayaki Company

We are certificated by Aichi Prefecture as an "Aichi Josei Kagayaki Company (Aichi's Company with Active Participation of Women)", a company whose top management promotes active participation of women by expanding employment, expanding work areas, training, appointing managers, promoting work-life balance and creating an environment where childcare and nursing can be done while working. We

aim to enlarge women's "stability" and "success" in the workplaces.



○ Employment of Persons with Disabilities

As of March 2025, the employment rate of persons with disabilities was 2.2%.

○ Promotion of Reemployment

We implement a contract reemployment system that, in principle, rehires all employees who wish to continue working after NIDEK's retirement age of 60. We are working to create an environment in which employees can continue to utilize the abilities they have developed and work with a high level of motivation even after they reach retirement age.

○ Creating a Supportive Work Environment and Employee Turnover Rate

We are committed to creating a workplace environment where employees feel secure and can build long-term careers. In FY2024, our employee turnover rate was 2.91%. We offer a wide range of roles and do not distinguish between career-track and general positions, facilitating flexible career shifts within the organization. This environment, which encourages diverse experiences, has contributed to improved employee retention.

○ Employee Engagement Survey

Since 2022, we have conducted company-wide engagement surveys to visualize the connection between the company and its employees, with the aim of enhancing employee performance and improving the workplace environment.

To achieve our fiscal 2025 target score of 62.35 points, we will continue to promote communication with employees and support career development, while working to address identified issues and improve overall productivity.

Trend of Engagement Survey Results

Fiscal Year	2022	2023	2024
General Evaluation Points	57.04	58.28	56.14
Respondents	1,657	1,348	1,362
Response Rate	91%	83%	84%

○ Promotion of Women's Empowerment in the Workplace

To promote women's empowerment, we are actively engaged in initiatives that support greater participation and advancement of women in the workplace. In this context, we have set a target to raise the proportion of female employees to 30%, compared to 21% in FY2024.

Additionally, we are engaged in building a framework that fosters the growth of diverse talent, generating novel values through inclusive and dynamic collaboration.

Health Activities

○ 2025 Certified Health and Productivity Management Organization (Large Enterprise Category)

We are actively engaged in work style reform and health management to promote the health of all employees. In March 2025, we were selected as "2024 Certified Health and Productivity Management Organization (Large Enterprise Category)" by the Ministry of Economy, Trade and Industry for the sixth year of succession.

As an organization that promotes health management, we strive to create an environment where employees can maintain both physical and mental well-being and build long-term careers. Employee retention, preservation of valuable expertise and technical skills, and continuous enhancement of corporate values are the key priorities supported by these endeavors.



○ Aichiken Kenkou Keiei Suishin Kigyō

Since November 2019, we are registered as an organization which promotes maintaining and improvement of employees' health.



○ Mental Health Care

Stress checks are conducted for all employees.

We also have a consultation counter for employees and their families to support employees from the viewpoint of mental aspect.

Stress Check Screening Rate

Fiscal Year	2021	2022	2023	2024
Stress Check Screening Rate (%)	93.6	93.4	93.1	91.3

○ Medical Checkup

We provide annual medical checkup for employees and in addition, special medical checkup for employees who handle hazardous substances. We also support employees who need secondary checkup.

To employees who became 35 years old, and employees who are 40 years old and over, we provide lifestyle disease checkup. To employees who need improvement in their lifestyle, we give specific health guidance.

Medical Checkup Consultation Rate

Fiscal Year	2021	2022	2023	2024
Medical Checkup Consultation Rate (%)	100.0	100.0	100.0	100.0

○ Health Promoting Activities

We have designated a three-month period from October 1 to December 31 as the "Health Challenging Period" with the aim of enhancing health promotion (health maintenance and prevention of modern diseases) and lifestyle improvement. The program is open to employees and their families, and participants set goals to improve their lifestyles, such as quitting smoking, losing weight and building physical

fitness. The participants then self-report their achievements. In FY2024, 301 people participated in the program and 266 people achieved their goals.

In FY2024, we provided health-related information and implemented e-learning programs focused on themes such as maintaining employee health, women's health, sleep, and alcohol consumption. These initiatives were aimed at promoting the overall well-being of all employees.

○ Internal Event "Eye Care Day—Start with Your Own Eyes—"

As a manufacturer of ophthalmic medical devices, we held an internal event to encourage employees to learn more about their own eye health. The event featured lectures on eye care and explanation of our latest products, delivered by our specialists. A total of 105 employees participated in the event.

Quality Policy

NIDEK's business is to realize "Invisible to Visible" and "Lively and Healthy Society." For people's healthy and comfortable life, we will create new opportunities and provide safe and high quality products and services. Based on our quality policy, we are working on maintaining and improving quality on a company-wide basis. We have regular internal audits and in addition, we work on "quality education" for our employees.

1. <Global standard products>
We provide "vision" to people around the world through products that meet global standards.
2. <Quality assurance from the customer's perspective>
We will assure the quality of our products and services from the customer's perspective.
3. <Providing safety and security and developing human resources>
We will develop human resources to provide products that place the highest priority on safety and security.
4. <Compliance>
In addition to complying with relevant laws and regulations, we will act with high ethical standards and fairness.
5. <Continuous improvement of QMS>
We will maintain and continuously improve the appropriateness and effectiveness of our quality management system.

Approaches to Quality

○ Quality Assurance System

Based on the international standard ISO 13485, we have product development, production and sales activities under our quality management system. Each process has strict quality reviews to work continuously on improvements. Customers' voice and market information collected will be used to make better products.

Additionally, we review the effectiveness of our quality management system in regular meetings of our quality assurance committee.

○ Quality Management System (QMS)

Our business is to develop, manufacture, sale and have customer service of medical devices based on our business domain "Eye & Health Care." Medical devices could be sold only when they pass the laws of each country, related to QMS and are permitted to sell only products manufactured according to the law.

In recent years, QMS review tends to be stricter due to the growing needs for quality and safety for medical devices. We have established internal procedures at each stage of our operations, from design development to after-sales service of products. Also, we are working daily to properly operate and improve our quality management system to enhance compliance rate with regulations and to make them more effective. We continue to provide safe and reliable products to our customers.

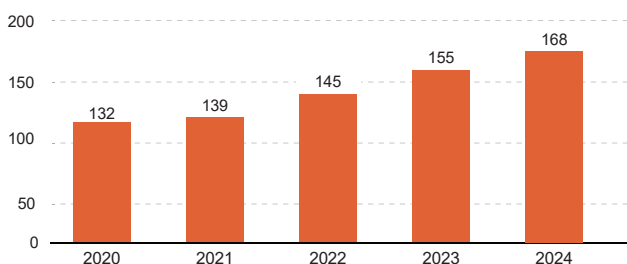
○ Quality Management Education

We are working on raising awareness to quality in order to gain knowledge that is useful in our operation such as quality management's way of thinking, methodology and problem-solving process. In the relevant departments, employees take the QC KENTEI (Quality Management and Quality Control Examination)*. A total number of 168 people passed grade 1 to 3 (March 2025).

* QC KENTEI which is held under the Japanese Standards Association and the Union of Japanese Scientists and Engineers, can objectively evaluate the knowledge about quality control.

Successful Examinees of QC KENTEI Grade 1 to 3

(Total number)



○ Periodic Internal Audit

We conduct internal audits regularly to confirm that our quality management system complies with the laws and regulations of medical devices in each country, that we are operating in accordance with our procedures, and that our quality management system is effective.

Problems detected by internal audits are prevented from reoccurring based on procedures. Corrective actions are planned and implemented to eliminate the cause of the problem. In addition, by repeating the PDCA cycle, we are continuously improving our quality management system.

○ Implementation of Quality Control

In order to improve quality in general and mass produce products of particularly high quality, we have developed our own quality control system.

We displayed important indicators such as "complaint rate", "non-conformance rate", and "CAPA (corrective and preventive action)" on the factory electronic display with automatic updates every hour. In addition, traffic signal color-coded indicators (green: normal, yellow: caution, red: warning) have been introduced as monitoring indicators.

○ Certification of International Standards of Quality Management

We are certified ISO 9001 and ISO 13485 Medical devices.



ISO 9001

Registration Institution (2025):
TÜV Rheinland Cert GmbH

Registration Number (2025):
01 100 107201



ISO 13485

Registration Institution (2025):
DEKRA Certification B.V.

Registration Number (2025):
4202064

○ System for Enhancing Customer Satisfaction

In order to measure customer loyalty, we introduced the Net Promoter Score (NPS) system. NPS is a numerical value based on a customer questionnaire survey that shows how much attachment and trust the customer has to a company or brand.

In FY2024, we conducted a questionnaire survey of customers in the coating field, analyzed the results of the NPS survey, and launched initiatives to realize customer requirements. Going forward, NPS surveys will be conducted in other fields as well to enhance customer experience (CX) at specific touch points.

○ In-house production of UDI Labels

“The Unique Device Identification (UDI) system” is designed to ensure the traceability of medical instruments by attaching a barcode to each product so that they can be individually identified. UDI regulations are being enforced internationally, requiring medical instruments and such to have barcodes attached. In order to start in-house production of UDI labels from FY2022, we established the system in July 2021 and began operation in May 2022.

○ Customer Support and Service Support

To ensure that we can respond to customers’ needs inside and outside the country, our customer support system is provided by product and customer areas.

○ Development of System Infrastructure for Leveraging Customer Information

We are currently reviewing our sales support and customer management systems to clarify the ideal state of customer information and to achieve centralized management of such data.

Throughout the FY2024, we endeavored to build business processes and systems that enable effective utilization of customer information. Moving forward, we aim to further refine these processes and systems while striving to enhance customer satisfaction.

○ Effort to Obtain National Technical Certificates

In order to develop human resources who are responsible for manufacturing, we actively support the acquisition of trade skill tests for “Electronic Equipment Assembling*” and “Optical Instruments Manufacturing**”, which are designed to help employees at production sites acquire practical skills and knowledge. We are focusing on the development of human resources in manufacturing by holding voluntary in-house study meeting, during which employees who have passed the tests in the past serve as instructors.

* Academic and practical tests for assembling electronic equipment conducted by the Prefectural Vocational Ability Development Association.

** Academic and practical tests for manufacturing optical equipment conducted by the Prefectural Vocational Ability Development Association

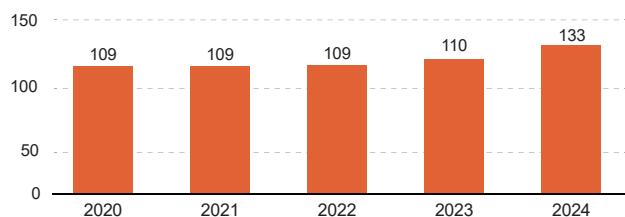


In-house Training Session

Trade skill tests for Electronic Equipment Assembling

Total number of successful applicants (Expert to 2nd Grade)

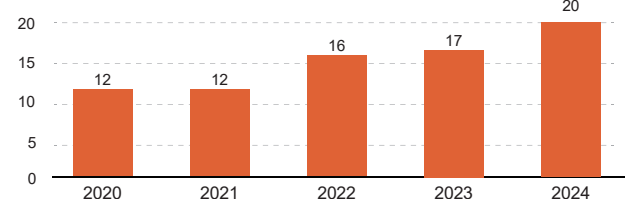
(Total number)



Trade skill tests for Optical Instruments Manufacturing

Total number of successful applicants (Expert and 1st Grade)

(Total number)



○ Practical Skills Guidance by Monozukuri Meisters

The “Monozukuri Meister scheme” is a scheme designed to effectively pass on skills and train successors. Under the scheme, “Monozukuri Meisters,” who have excellent skills and experience in manufacturing, provide practical skills guidance and promote the attractiveness of manufacturing at small and medium enterprises and schools. We have two “Monozukuri Meisters” in electronic devices assembly, and FY2024 marked the appointment of our first female “Monozukuri Meister.” During that period, we conducted 18 technical training sessions and delivered one lecture at schools and companies in Aichi Prefecture. We will continue to foster high school students and small to medium-sized enterprises.

○ Selected as “Excellent Skilled Worker” in 2024

One of our employees was felicitated with the honor of “Excellent Skilled Worker” by the Aichi Prefecture administration. This award celebrates individuals who demonstrate a deep appreciation of the importance of technical instruction and make significant contributions as mentors to young skilled

workers. The award acknowledges the employee’s achievements as a certified “Monozukuri Meister,” possessing exceptional skills and considerable experience in manufacturing, and providing hands-on technical guidance at small and medium-sized enterprises as well as educational institutions.



Photo of the award certificate

Guideline for Procurement

In order to continue to be a company that is trusted by society based on the Charter of Corporate Behavior, we aim to build a good relationship with all stakeholders connected to our company. In our procurement activities, we will promote the establishment and maintenance of fair and appropriate relationships with our business partners.

1. Fair and Equitable Transaction

We will always strive to enhance communication with our business partners and conduct fair and equitable procurement activities

2. Compliance with Laws and Regulations

We will comply with the laws, regulations, and other social norms of the countries and regions where our business partners operate, and strive to build relationships of trust with our business partners.

In addition, we will appropriately protect and manage the information of our business partners obtained through our procurement activities.

3. Environmental Conservation and Protection

In accordance with our “Environmental Policy”, we will strive for green procurement that considers environmental conservation, such as procuring parts and materials as minimal environmental impact as possible.

4. Promotion of CSR Procurement

We will strive to promote CSR activities together with our business partners to realize a sustainable society. We will seek the understanding and cooperation of our business partners based on “the Supply Chain CSR Procurement Promotion Guidebook.”

Supply Chain Management

○ Briefing Session

In every January, we hold a presentation for “Optica,” the group of companies that manufacture and supply the parts used in our products. The purpose of this presentation is to clarify our current situation, present our future plans and policies, align our vectors, and deepen our understanding and cooperation in production activities.

We are always appreciative of the cooperation the Optica companies have provided to take measures to improve the quality of our products.



Briefing session in FY2024

○ Supply Chain CSR Procurement Promotion Guidebook

CSR activities, which are the social responsibility of a company, began with environmental issues and have expanded to include human rights issues and information security. Interest in CSR activities is increasing year by year. We created the Supply Chain CSR Procurement Promotion Guidebook to promote a common understanding throughout our supply chain.

○ Expansion of Product and Service Areas

We appointed distributors in Angola and Libya in FY2024 to establish new distributors in previously untapped markets. We will continue to expand and reorganize our distributor network to deliver our products and services to a broader range of regions.



Team photo of our distributor in Libya



Distributor in Angola

Social Contribution Activities

We are engaged in various social contribution activities including environmental preservation such as local clean-up and environmental preservation. Following are some of our activities of social contribution in FY2024.

○ Donation to the Japan Braille Library

One of our long-standing initiatives is supporting the Japan Braille Library through donations. In FY2024, we once again contributed funds—raised by employee volunteers and supplemented by the company—to help cover the operating costs of audiobooks for the visually impaired and support the activities of the Japan Braille Library.



Completed audiobook and its original
(Photo provided by the Japan Braille Library)

○ Collecting Eco-Caps

Since 2009, we have been rolling out the “Eco Cap Movement” to exchange collected plastic bottle caps for vaccines. In FY2024, 214,255 caps (enough to vaccinate approximately 250 people) were collected throughout the company.

Collecting and Donating Used Glasses

We have been collecting used glasses from employees and donating them to developing countries since 2022, and 103 pairs of glasses were collected from across the company and donated to these countries in FY2024.

Cooperation in Gamagori City activities

In Gamagori City, Kururin loop bus is in operation in each district of the city to eliminate public transportation deserts. We have been supporting this activity since 2019.

Special Recognition at Gamagori City's 70th Anniversary Ceremony

In April 2024, we were honored with a Special Certificate of Appreciation at the Gamagori City's 70th Anniversary Commemorative Ceremony, held at the Gamagori Civic Hall. This recognition was awarded by the Gamagori City administration in appreciation of our long-standing contribution to lifelong learning, particularly through hosting workshops at the Gamagori Sea of Life Science Museum over many years. We remain committed to providing educational opportunities that inspire local children to explore the wonders of light and vision.

Donation of a Capybara to Gamagori City Aquarium

We donated a capybara to Takeshima Aquarium in Gamagori City, Aichi Prefecture, in celebration of its grand opening on Saturday, October 12, 2024. The name of the capybara was chosen through a public naming contest. The name "Meme" was selected to reflect the image of "NIDEK = a company related to the eyes." We will continue to actively promote initiatives that raise awareness regarding eye health, with Gamagori City as our base of operations.



The Capybara "Meme"
"Me" means "eye" in Japanese.

Lectures for Elementary and Middle Schools

Since 2009, we have been conducting lectures for students in elementary and middle schools to stimulate their interest in eye health. Since FY2022, we have been providing full-fledged online and in-person lectures. In FY2024, we delivered lectures at 48 schools, reaching 7,492 students. Of these, 32 schools located outside Aichi Prefecture participated online. We will continue to promote the importance of eye health and regular eye examinations through educational outreach.



Lecture for students

Number of lectures delivered in the last 5 years

Fiscal Year	2020	2021	2022	2023	2024
Number of schools	13	59	59	94	48

Sponsorship to Light-Up in Green Movement

We sponsor the "Light up in Green" movement* held by the Japan Glaucoma Society during World Glaucoma Week. ** Light Up in Green is an event to raise awareness of Glaucoma by lighting up famous landmarks in green.

In FY2024, we illuminated in green—the color symbolizing glaucoma—the yacht that competed in the America's Cup, "Nippon Challenge," at the south entrance of Gamagori Station in cooperation with the Tourism Town Development Vision Promotion Committee (Secretariat: Gamagori Tourist Association) from March 9 to 15, 2025. The headquarters Hiroishi plant and all branch offices were similarly illuminated.

- * Light up in Green movement is a campaign to illuminate landmark sites across Japan with green light as part of glaucoma awareness efforts.
- ** World Glaucoma Week is an international event organized worldwide since 2008 under the aegis of World Glaucoma Association.



Illuminated yacht and our branch offices

○ Supporting the Purple Light-Up Campaign for World Keratoconus Day

We support the “Purple Light-Up Campaign” organized by the Keratoconus Research Society. In FY2024, a purple-lit monument and an awareness poster were displayed at the reception area of the headquarters Hiroishi plant.



Monument installed at the reception of the head office

○ Promoting Awareness of Eye Frailty both Domestically and Internationally

“Eye Frailty*” is defined as “a condition in which the eyesight has deteriorated with age, and the function of the eyes has deteriorated due to the addition of various external stresses, or a condition at which the risk of such deterioration is high.” The eyeball deteriorates structurally and functionally in various ways with aging. It is said that if some kind of stress is

added to that state, visual function impairment will occur. Early detection enables appropriate prevention and treatment, delaying progression and alleviating symptoms.

In FY2024, a mutual aid seminar titled, “Early Detection of Eye Frailty and Glaucoma: The Importance of Ophthalmic Screenings and the Latest Technologies” was held at the 53rd Annual Meeting of the Japan Society of Health Evaluation and Promotion to raise awareness about eye frailty. Additionally, sales and service personnel wore the official “Eye Frail Supporters Badge” issued by the Japan Ophthalmology Awareness Council to raise awareness among users. For the general public, we distributed flyers and displayed panels at events held in the Higashimikawa region.

- * From the official website of Japan Ophthalmology Enlightenment Conference Eye Frailty Enlightenment (<https://www.eye-frail.jp/>)

○ Eye-friendly Urban Planning

In FY2024, three eye health awareness posters (diabetic retinopathy, age-related macular degeneration, and eye frailty) designed under the supervision of Gamagori City Hospital were displayed at community centers and public facilities in the city, with the aim of realizing “Eye Care Town GAMAGORI.”

Additionally, banners raising awareness about the importance of eye care have been placed on a building in the city continuously since 2023. Furthermore, awareness flags were displayed near the Gamagori Station during October which include October 10, “Eye Care Day.” During the event, held at the Gamagori Health and Medical Center, we provided an opportunity to experience visual impairment. In the future, we intend to continue to explore ways to collaborate with local authorities in various related initiatives.



Awareness flags displayed near Gamagori Station

○ Participating in the Local Clean-Up Campaign

We regularly participate in the bi-annual local clean-up campaign organized by the Gamagori City administration. We have cleaned up the surroundings of five plants in the Gamagori district.

○ Participation in the “Vision Consortium” Established by The Mainichi Newspapers Co., Ltd.

“Vision Consortium” includes 10 companies, 7 organizations, 2 media outlets, and 2 advisors. It was established to promote a more inclusive society—one which does not treat individuals with visual impairments and sighted individuals differently.

One of our key priorities is to enhance the quality of life in collaboration with our partners. By participating in the Vision Consortium and collaborating on various activities, we aim to address social issues.

○ Research and Development of Artificial Retina System

We have been working on the research and development of visual prosthesis since 2001. We aim to create an implantable medical device that reconstructs vision by recognizing multiple light points created by electrical stimulation of retinal neurons in the visual system of blind people. We are working on research and development so that we can deliver the joy of vision as soon as possible.

○ Collaboration with International Organizations

We are working to collaborate with international organizations worldwide to popularize eye examination.

In FY2024, we donated six fundus cameras to support an AI-assisted diabetic retinopathy screening project in Vietnam by Orbis International*—an international eye care non-profit organization. The devices were installed, and training was completed by our local distributor in Vietnam: Vietcan Service & Trading Joint Stock Company. This marked the official launch of the project, which will screen approximately 72,000 patients with diabetes over the next three years. This initiative will facilitate eye examinations of a

significant number of individuals with diabetes, thereby contributing to the early detection of diabetic retinopathy.

* An international non-profit organization dedicated to preventing blindness and visual impairment. It has a proven track record of delivering blindness prevention programs in over 200 countries and regions worldwide.



Image courtesy of Orbis International

Voice

International Div.

International Planning Dept. Manager



We have been considering social contribution activities for eye care as a whole for a long time. In our SDGs declaration in August 2021, we included “Build partnerships to expand the use of eye exams,” and have been seeking suitable partners. Orbis International (Orbis) is an international non-profit organization that promotes blindness prevention and treatment of diseases that cause blindness in more than 200 countries and regions, mainly in developing countries. Orbis is renowned for operating the world’s only accredited ophthalmic hospital on-board aircraft, “the Flying Eye Hospital,” which travels internationally to deliver specialized eye care and training. We received a proposal to cooperate in a project to “screen around 72,000 patients with diabetes over the next three years in Vietnam.” As the proposal was consistent with our approach, we signed the contract in December 2023.

This was the first time we partnered with a specific international organization or country to donate products and provide support free of charge. We believe that smooth cooperation between Orbis, our distributor in Vietnam, and us will ensure the success of the project. As this is a three-year project, we will continue to provide support and consider countries other than Vietnam.

* This content is excerpted from an article published in the Vietnamese economic magazine “ACCESS.”

Governance



Sustainable growth requires a robust governance system. We will achieve sustainable and reliable corporate operations via compliance with laws and regulations, promotion of internal controls, and development of risk management systems.

Compliance Policy

NIDEK considers that acting in accordance with common rules and norms of society is essential for continuing business and it is an important task for us to take the initiative. We do not just observe laws in letter as well as spirit, but also fulfill our ethical and social responsibilities which are required by rules and social norms.

We urge all of our employees to comply with “NIDEK Corporate Conduct Charter” not to break the trust of any stakeholder including our customers.

Major Regulations and Handbooks Concerned to Compliance

Compliance Manual

In accordance with the “NIDEK Corporate Behavior Charter,” we explain the purpose of each action guideline and what we should follow.

Rules for Handling Health Information and Others

A basic policy regarding the handling of information on as to the physical and mental conditions of our employees.

European Personal Information Protection Regulations

A basic policy regarding the protection of personal information in the course of our business activities in the European Economic Area.

NIDEK Privacy Policy

WEB <https://www.nidek.co.jp/privacy-policy/>

Guideline for Transparency (Japanese)

WEB <https://www.nidek.co.jp/transparency/>

Guideline for Public Research Funding (Japanese)

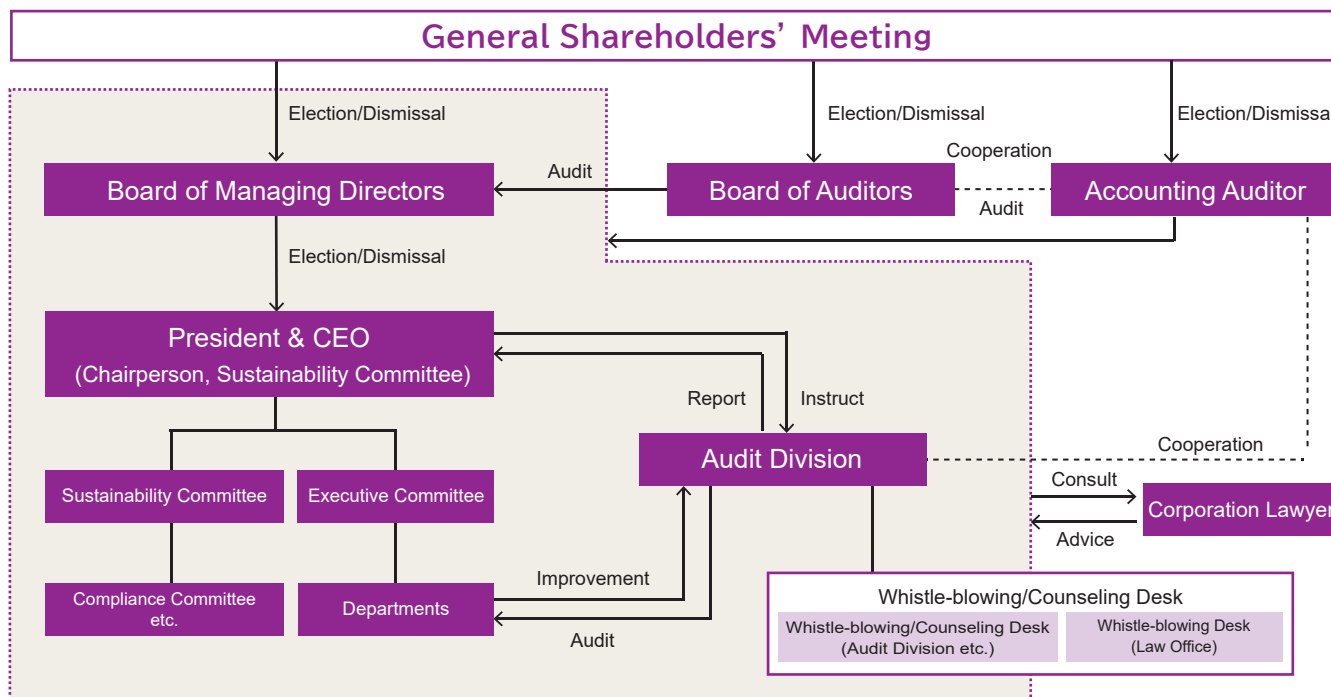
WEB <https://www.nidek.co.jp/public-research-spending/>

Procurement Guideline (Japanese)

WEB <https://www.nidek.co.jp/procurement-policy/>

Corporate Governance System

We have adopted the “Company with Board of Auditors” system under the Companies Act. This corporate governance system involves a Board of Managing Directors, which has a management supervision function, and independent corporate auditors, who have an auditing function. The "Corporate Governance Structure Chart" shows the management control system for decision-making, execution, and supervision.



Compliance Promotion

We have established the Compliance Committee to understand the compliance condition, to prevent violations of laws and regulations, and to prepare appropriate measures against the violation of laws and regulations.

Roles of the Compliance Committee

1. Establishing, maintaining and managing the internal compliance system
2. Formulating and reviewing the compliance manual
3. Providing education and awareness on compliance
4. Monitoring implementation status of compliance activities
5. Investigating and addressing problems regarding compliance
6. Being in charge of the compliance counseling desk

Conduct Policy of our Employees

In order to raise the awareness of compliance among our employees, we have created a poster of “NIDEK’s Conduct Policy” (refer to p.7) and posted it in each workplace.

In this poster, the NIDEK Corporate Conduct Charter, the compliance test (checklist), whistle-blowing desk information and such are described.

Compliance Education

We focus on compliance education for our employees and provide regular training programs by job classifications and job categories according to the annual agenda established at the beginning of the fiscal year. We set common themes in each year and provide opportunities to discuss in each workplace in order to improve the awareness and call out attention toward compliance.

Educations and Trainings in FY2024

Eligible Participants	Educations and Trainings
All employees	Compliance Training (e-Learning) Act on the Protection of Personal Information Training (Optional)
New employees/ mid-career employees	Compliance Training for New and Mid-career Employees
Managing Directors and Auditors	Compliance Training
Employees of Development Departments	Training for Development Div. Employees Research Ethics Education (e-Learning)
Employees of Sales Departments	Training for International Sales Dept. Employees
Employees of Purchasing Departments	The Subcontract Act Training

○ Compliance Survey for Employees

To assess the current situation of compliance awareness among employees, we conduct a compliance survey for all employees. We will continue to conduct the survey in the future to further raise awareness.

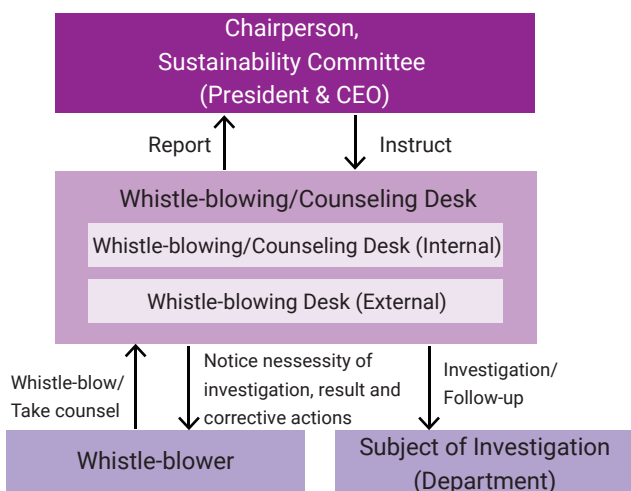
Whistle-blowing System

○ Whistle-blowing and Counseling System

We have an external whistle-blowing desk along with an internal whistle-blowing/counseling desk which are promoted to our employees. This system is aimed to provide early detection and correction of fraudulent acts and to ensure the enhancement of regulatory (safety) compliance.

Additionally, to prevent any unfair retaliation against the employee who reported or took counsel, we have company regulations to protect the whistle blower.

Whistle-blowing System Flow



○ Global System for Whistle-blowing

In FY2021, we established an external contact point through which external lawyers in France and Italy receive reports about the company. In FY2022, we established an external contact point through which an external consulting firm in the United States of America receives reports about the company. In FY2023, we began accepting reports from Singapore, South Korea, and Brazil at the NIDEK Audit Division, the parent company. We will continue to inform and educate the employees of local subsidiaries, aiming for a continuous auditing operation.

Fair Business Practices

○ Elimination of Anti-Social Forces

We have no relationship with any anti-social forces and will take a resolute attitude and cooperate with outside specialized agencies against unreasonable demands.

○ Prevention of Corruption and Bribery

We determine in our compliance manual that we must not allow any illegal money transfer and unappropriated receptions and gifts, and strengthen anti-corruption through our whole business activities.

○ Transparency with Medical Institutions

We disclose funds paid to medical institutions and other organizations based on the "Transparency Guidelines for the Medical Device Industry and its Relationships with Medical Institutions and Other Organization" by the Japan Federation of Medical Devices Associations (JFMDA) to improve the transparency and credibility of the relationship with medical institutions and other organizations and to contribute to the development of Eye & Health Care. In addition, in the United States and France, we have made information regarding payments to medical institutions public in accordance to local laws.

Basic Policy on Prevention of Improper Use of Public Research Funds

Based on guidelines such as Guidelines for Managing and Auditing Public Research Funds at Research Institutions, we have established a basic policy for proper operation and management to prevent unauthorized use of public research funds.

1. Observe Guidelines, Rules and Guiding Principles
NIDEK will observe laws relating to prevention of unauthorized use of public research expenses and such guiding principles and guidelines by countries and funding agencies.

2. Clarification of Allocation of Responsibilities
The allocation of responsibilities are as below.

Person in Charge	Job Title
Chief Administrator	President and CEO
General Manager	General Manager of Administration Division
Compliance Controller	Person in charge of public research funds in each division/department

3. Establishment of Regulations and Operation Rules
We will establish codes of conduct, regulation of managing public research funds and prevention of unauthorized use as well as any other operation rules and procedures related to them, and inform them to all of our employees (researchers, office workers, managers) who are concerned with public research funds.
4. Formulation and Implementation of Plan to Prevent Unauthorized Use
A plan to prevent unauthorized use of public research funds will be formulated and implemented.
5. Monitoring
To execute public research funds properly, we will check the state of implementation of ordering / acceptance / payment and fiscal statements, and conduct inspection of materials.
6. Establishment of Help Desks and Contact Offices
We will establish help desks and contact offices for accusation of unauthorized use of public research funds and wrongdoings in research activities.

Prohibition of Bribery, Inappropriate Gifts or Such and Conflict of Interest Transactions

- Prohibition of Bribery
 - We must not offer benefits such as money to take unfair advantages.
 - We must not receive money in return for unfair advantages of customers and clients.
 - We must not make demands for unfair advantages by using an advantageous position.
 - We must not compel the distributors or people concerned, or to be involved in illegal transaction to take unfair advantages.
- Prohibition of Inappropriate Gifts or Such
 - We must not provide or receive excessive gifts or such in terms of conventional wisdom and common sense.
- Prohibition of Conflict of Interest Transactions
 - We must not engage in competition that leads to a company's disadvantage such as establishing the additional posts of executive officers or employees of other companies or doing a profit-oriented business.
 - We must not conduct business with a company or for oneself or for a third party, such as selling products.
 - Actions that might be contrary to the interest of the company must be openly revealed.
 - We must not pocket company's fund or personal use of information obtained in work.

Information Security

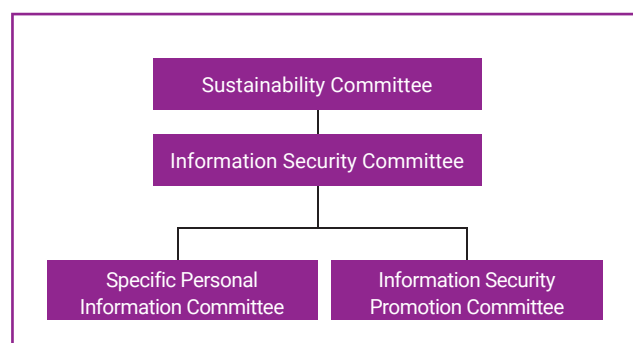
We believe that it is essential to achieve and maintain a high level of information security to protect our customers' and business partners' information. As a comprehensive measure of information security, we have established the Information Security Management System and have made efforts to protect our information assets from any threats.

○ Information Security System

We have the Information Security Committee to maintain and strengthen information security. The committee decides company-wide information security policies such as data breach crisis management.

The committee consists of two subcommittees; the Specific Personal Information Committee and the Information Security Promotion Committee. The Specific Personal Information Committee creates internal rules for proper handling of Social Security and Tax Numbers, develops and repairs systems that support them, considers management measures for specific personal information and conducts in-house trainings and educations. The Information Security Promotion Committee perform substantive maintenance and management of information security such as preparing, revising and deliberation of discarding documents related to Information Security Management System (ISMS).

Information Security Organization Chart



○ Information Security Education

We regularly provide employee training to raise awareness of information security. In FY2024, we alerted all employees to information security incidents and re-communicated our Information Security Policy and the updated contents of the handbook. We will continue to ensure the proper handling of information assets and enhance information literacy company wide.

○ Cybersecurity Measures

We are working to improve cybersecurity literacy in order to protect our internal digital environment from threats such as cyberattacks. In FY2024, we conducted targeted email attack training for all employees. Some individuals were additionally asked to watch educational videos, conduct self-assessments, and consider future measures to further enhance their cybersecurity awareness.

○ Response to Risk of Data Breach from Information Equipment

To address the risk of data breaches, we restrict data export to media, manage data storage device takeout logs, and record PC logs. Regarding data export restrictions, they are restricted to USB flash drives and SD cards. Regarding devices needed for work, we limit their functions and keep their use at a minimum.

Regarding the management of data storage device takeout logs, employees need permission from managers to take PCs and other similar devices out of the office. In addition, we perform a monthly inventory of external storage devices.

Regarding the recording of PC logs, we record and manage the operation logs of in-house PCs to prevent data breaches and use the logs for follow-up investigations in case of accidents. We have also established rules for data breach accidents/incidents and built a system to minimize damages.

In FY2024, a cloud phonebook was installed on company cell phones to mitigate the risk of personal information leaks.

○ Information Security Management System Certification of Registration

We requested an external surveillance audit for the information security management system of the department that handles information assets. Our information security management system was confirmed to be operating effectively in December 2024, following a surveillance audit, showing that it satisfies and maintains the requirements of the new ISO27001 standard (ISO27001:2022). Consequently, the certification was successfully maintained. We will continue to strengthen our internal information security measures and work toward maintaining certification registrations.



ISO/IEC 27001:2022 /
JIS Q 27001:2023

Registration Institution (2025)
British Standards Institution
Registration Number (2025)
IS 580917

Note: This Registration operates system at the Information System Department and the NAVIS Support Center

○ Initiatives toward DX (Digital Transformation)

We are promoting Digital Transformation under the policy of leveraging digital technologies and restructuring business processes to enhance the value we deliver to our customers. On August 1, 2024, we were officially certified as a DX-certified business operator under the DX Certification Program established by the Ministry of Economy, Trade and Industry.



○ Enhancing IT and DX Literacy through "NEXUS" *

As we perform a variety of tasks, it is essential to improve our IT and DX skills to increase productivity. In FY2024, we launched the "NEXUS", IT human resource development program, for the entire company. This activity aims to foster a culture of learning and create an environment that supports skill development. In FY2024, we aimed to foster a DX mindset among management and executive teams and to conduct tests to measure IT and DX proficiency. All employees were encouraged to achieve Level 1 or above.

*The name of the activity adopts words meaning "connection," "link," "chain," and "relation," in the sense of "acquiring skills that will lead to a new era."

Voice

Information System Division

Person in charge of DX
(Assistant Manager of DX)



Under the DX Certification Program, the companies are expected to formulate and execute DX strategies based on their business vision. At NIDEK, we have defined four key themes for our DX strategy: promoting digitalization of services and improving productivity through company-wide system optimization—both of which are declared in our SDGs Statement—as well as enhancing the value of customer information, which had already been launched as a company-wide project, and developing IT talent, for which a dedicated department was established in FY2023.

Additionally, quantitative indicators are set for each theme, and relevant activities conducted to achieve these indicators. These are compiled in the "NIDEK DX Report" and published.

Our DX initiatives aimed at driving this transformation met all the criteria outlined in the Digital Governance Code established by the Ministry of Economy, Trade and Industry (METI), including vision, strategy (such as talent development, DX promotion framework, and IT strategy), performance measurement mechanisms, and cybersecurity efforts. Furthermore, we ensured transparency through appropriate information disclosure to stakeholders. Consequently, we successfully obtained official DX certification in FY2024. We will continue to conduct activities based on our DX strategy to enhance the value of customer information.

Intellectual Property

○ History of Our Intellectual Property Department

From 1995 to about 2005, we were under U.S. patent litigation related to business survival, during which we won 11 consecutive victories.

Since then, our employees have gained respect for intellectual property (IP). From 2006 to 2016, based on the experience of the U.S. litigation, we strengthened our system for rights acquisition and clearance activities, responded to the proceedings to revoke the trial decision with in-house human resources, and

won the case. From 2017 to 2021, with the medium-term vision of “conversion from managing type IP to planning type IP (conversion to proposal type organization)”, we strongly promoted aggressive IP activities represented by the IP landscape, and have promoted both conventional rights acquisition and clearance activities.

○ Purpose and Mission of Our Intellectual Property Department

NIDEK has placed great importance on the three “ア イ’ s” (pronounced ái) which are strong will (kigai), differentiations (chigai) and global (sekai), as our corporate policy. Achieving what others cannot do or are not working on leads to differentiation from our competitors. Our Intellectual Property Department creates and protects IP that leads to differences and protects the value of our unique products while respecting the IP of other companies. In addition, we will actively utilize IP landscapes, propose strategies for management and business divisions that lead to “difference” and foster a culture of innovation by preparing IP training programs to developers.

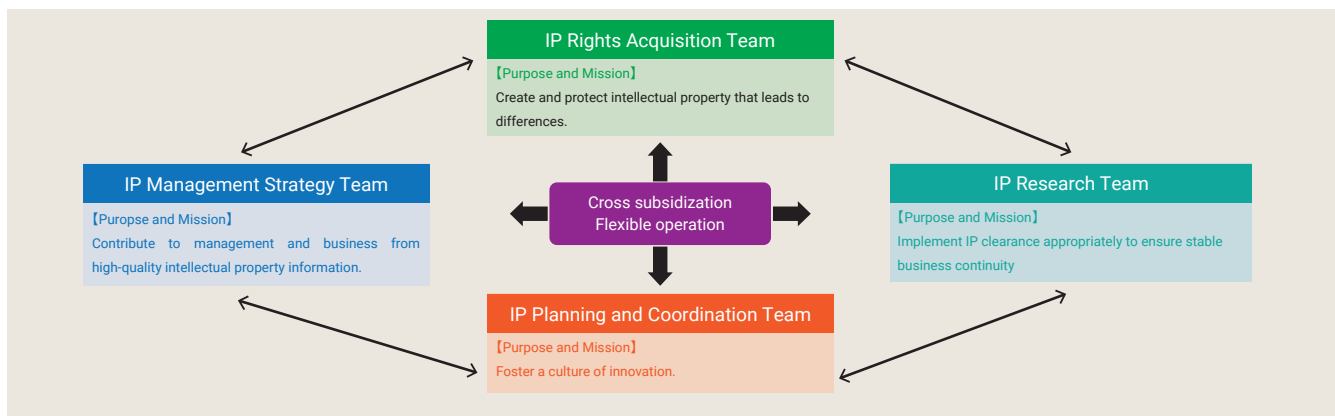
○ Intellectual Property Promotion System

By using in-house production of patent specifications as a base, we have established four teams.

The IP Rights Acquisition Team mainly performs rights acquisition work, such as drafting specifications and responding to intermediate processes. The IP Management Strategy Team formulates IP strategies and provides IP information to management and business divisions by conducting IP landscapes, and performs other tasks related to management strategies. The IP Research Team conducts patent search-related activities, such as patent searches and the operation of search tools. The IP Planning and Coordination Team performs IP management and various planning-related tasks, such as managing IP-related deadlines and budgets, and planning training programs for human resource development.

Each team has set its purpose and mission for its existence and aims to enhance its expertise. Based on the skills developed through in-house production, each team has established a system to complement each other's work and fluidly perform their tasks. Through this structure, we carry out intellectual property activities that contribute to the enhancement of corporate value.

Intellectual Property (IP) Matrix System



Intellectual Property Activities

To improve our business value and maximize the value of our intellectual assets, we are conducting various unique intellectual property activities (for example, new mid-term intellectual property strategies, intellectual property management sheets, intellectual property circulation systems, and in-house specification production). These intellectual property activities were recognized at the Intellectual Property Achievement Awards—conducted by the Ministry of Economy, Trade and Industry and the Japan Patent Office in FY2023—where we received the “Commissioner of the Japan Patent Office Commendation” as a respected company that utilizes the intellectual property rights system. This is the second time we have received this award, the first having been the “Minister of Economy, Trade, and Industry Commendation” in FY2004.

○ In-house Patent Specification

To create high-value patents, many of the specifications are written in-house. Producing specifications and intermediate processing in-house improves our skills to create and interpret patent claims at the same level as external patent offices and our ability to determine the value of patents which makes us able to create high-value patents.

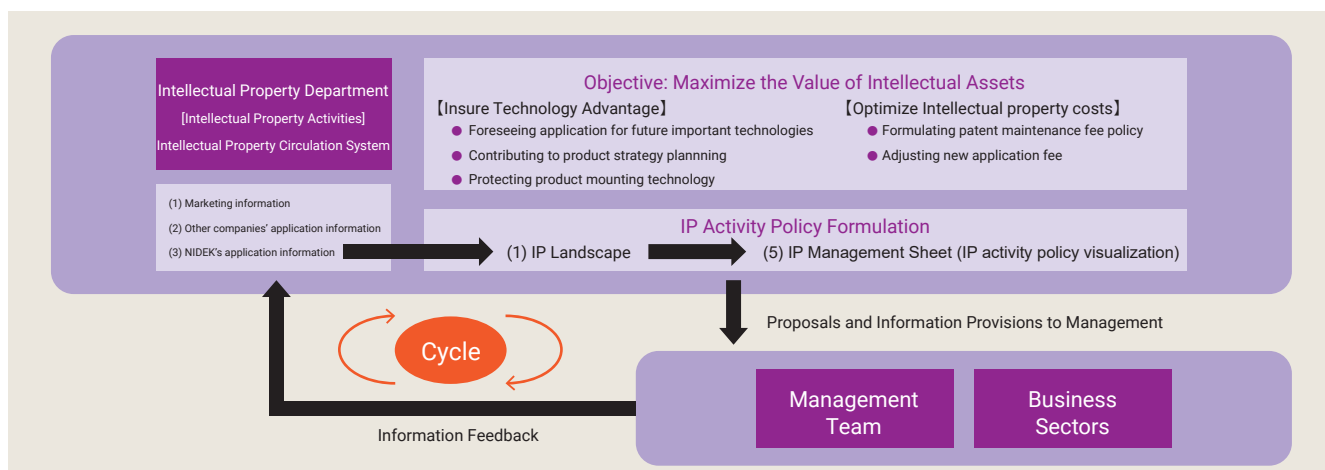
○ Intellectual Property Circulation System

We have established and are implementing the IP Circulation System that circulates a series of processes, such as acquiring various types of information—(1) marketing information, (2) information on other companies' applications, and (3) information on our own applications—conducting IP landscape based on various types of information— (4) IP landscape—providing proposals and information based on IP landscape results to the management and business units, and receiving feedback on proposals and information provided. By implementing an intellectual property circulation system, we are promoting the provision of more accurate proposals and information from the intellectual property department to management and business departments.

○ Intellectual Property Management Sheet

At the beginning of each term, we formulate an intellectual property activity policy according to the situation and strategy of the business division. Then, we create materials that summarize the formulated intellectual property activity policies and share them with management and business divisions. We aim to maximize the value of intellectual assets by sharing this sheet and holding discussions with management and business divisions. When creating an intellectual property management sheet, we set the ideal state of intellectual property activities in each department based on the results of the IP landscape, and use backcasting to set intellectual property activity policies such as application strategies and rights renewal strategies, make the main point clear and summarize them.

Conceptual Diagram of IP Circulation System



○ Medium-term IP strategy (2022-2026)

We have formulated a company-wide medium-term IP strategy in line with our medium-term management plan (five-year plan) and implemented the strategy after approval by management. In FY2022, we introduced a new medium-term IP strategy. The first main point is to utilize IP in management decision-making while aiming for the IP Dept. to become an advisor supporting management, performing the role of the strategic planning department. The second is for the IP Dept. to be actively involved in activities to provide our unique value to customers as we solve their problems and take a marketing perspective to understand what our customers really need. With the vision of the “IP (CHIZAI) Dept. to co-create the future and protects the value,” we will co-create the future with internal and external organizations through proactive IP activities and protect the value created through co-creation by defensive IP activities.

○ Patent Application Information

Based on our intellectual property activity policy, we actively file not only domestic patent applications, but also overseas patent applications to ensure global competitiveness. In the FY2024, we filed 94 new domestic patent applications and 35 new overseas patent applications. In the FY2024, by region, the percentages of patents held were 56.3% in Japan, 19.9% in the United States, 12.0% in Europe, 10.8% in Asia, and 0.1% in other regions. We are also promoting patent applications for technologies to reduce the burden on the environment, such as “technology for environment-friendly products such as lens processing machines and unique dyeing systems”.

○ Compliance with the Revised Corporate Governance Code

In recent years, in response to the revision of the Corporate Governance Code (hereinafter referred to as “CGC revision”), we have been evaluating the status of our investments in intellectual property, and the various policies and activities of the intellectual property department at Board of Director meetings. We promote intellectual property activities that align with our management direction, and reporting on these activities at these meetings and receiving feedback from the Board of Directors.

Vision of the Intellectual Property Department



GRI Standards Content Index

NIDEK CO., LTD. reports the information described in this GRI Content Index for the period [April 1, 2024 to March 31, 2025] with reference to the GRI Standards.

"NIDEK Corporate Report 2025" refers to the "GRI Sustainability Reporting Standards."

GRI Standards	Requirements	References
GRI 2 : General Disclosures 2021		
1. The organization and its reporting practices		
2-1	Organizational details	P.3-4 About NIDEK CO., LTD
2-2	Entities included in the organization' s sustainability reporting	P.1 Corporate Report Profile
2-3	Reporting period, frequency and contact point	P.1 Corporate Report Profile P.1 Contact
2-4	Restatements of information	N/A
2-5	External assurance	—
2. Activities and workers		
2-6	Activities, value chain and other business relationships	P.3-4 About NIDEK CO., LTD
2-7	Employees	P.3-4 About NIDEK CO., LTD
2-8	Workers who are not employees	P.3-4 About NIDEK CO., LTD
3. Governance		
2-9	Governance structure and composition	P.32 Corporate Governance System
2-10	Nomination and selection of the highest governance body	P.32 Corporate Governance System
2-11	Chair of the highest governance body	P.32 Corporate Governance System
2-12	Role of the highest governance body in overseeing the management of impacts	—
2-13	Delegation of responsibility for managing impacts	P.32 Corporate Governance System P.8 Sustainability Committee
2-14	Role of the highest governance body in sustainability reporting	P.8 Sustainability Committee
2-15	Conflicts of interest	P.34 Prohibition of Conflict of Interest Transactions
2-16	Communication of critical concerns	P.33 Whistle-blowing System
2-17	Collective knowledge of the highest governance body	—
2-18	Evaluation of the performance of the highest governance body	—
2-19	Remuneration policies	—
2-20	Process to determine remuneration	—
2-21	Annual total compensation ratio	—
4. Strategy, policies and practices		
2-22	Statement on sustainable development strategy	P.5-6 Message from our CEO
2-23	Policy commitments	P.7 NIDEK Corporate Conduct Charter

GRI Standards	Requirements	References
2-24	Embedding policy commitments	P.7 NIDEK Corporate Conduct Charter P.32 Compliance Promotion
2-25	Processes to remediate negative impacts	P.7 NIDEK Corporate Conduct Charter
2-26	Mechanisms for seeking advice and raising concerns	P.33 Whistle-blowing System
2-27	Compliance with laws and regulations	P.7 NIDEK Corporate Conduct Charter
2-28	Membership associations	—
5. Stakeholder engagement		
2-29	Approach to stakeholder engagement	P.8 Stakeholder Engagement P.27 Supply Chain Management
2-30	Collective bargaining agreements	—
GRI 3 : Material Topics 2021		
1. Guidance to determine material topics 2. Process to determine material topics		
3-1	Process to determin material topics	—
3-2	List of material topics	P.9-10 SDGs
3-3	Management of material topics	—
200 : Economic		
GRI 201 : Economic Performance 2016		
201-1	Direct economic value generated and distributed	P.3-4 About NIDEK CO., LTD. P.12 Environmental Accounting
201-2	Financial implications and other risks and opportunities due to climate change	P.12 Environmental Accounting P.14-15 Actions on Climate Change
201-3	Defined benefit plan obligations and other retirement plans	—
201-4	Financial assistance received from government	—
GRI 202 : Market Presence 2016		
202-1	Ratios of standard entry level wage by gender compared to local minimum wage	P.20 Internal Environment Improvements and Policies
202-2	Proportion of senior management hired from the local community	—
GRI 203 : Indirect Economic Impacts 2016		
203-1	Infrastructure investments and services supported	P.27-30 Social Contribution Activities
203-2	Significant indirect economic impacts	P.23-26 Quality Policy
GRI204 : Procurement Practices 2016		
204-1	Proportion of spending on local suppliers	P.27-30 Social Contribution Activities
GRI205 : Anti-corruption 2016		
205-1	Operations assessed for risks related to corruption	P.33 Prevention of Corruption and Bribery
205-2	Communication and training about anti-corruption policies and procedures	P.32 Compliance education P.33 Prevention of Corruption and Bribery P.34 Prohibition of Bribery, Inappropriate Gifts or Such and Conflict of Interest Transactions

GRI Standards	Requirements	References
205-3	Confirmed incidents of corruption and actions taken	—
GRI206 : Anti-competitive Behavior 2016		
206-1	Legal actions for anti-competitive behavior, anti-trust, and monopoly practices	N/A
GRI207 : Tax 2019		
207-1	Approach to tax	—
207-2	Tax governance, control, and risk management	—
207-3	Stakeholder engagement and management of concerns related to tax	—
207-4	Country-by-country reporting	—
Environmental		
GRI 301 : Materials 2016		
301-1	Materials used by weight or volume	P.14 Overview of Environmental Impact P.15 Reducing Waste Volumes
301-2	Recycled input materials used	—
301-3	Reclaimed products and their packaging materials	—
GRI 302 : Energy 2016		
302-1	Energy consumption within the organization	P.14-15 Actions on Climate Change
302-2	Energy consumption outside of the organization	—
302-3	Energy intensity	P.14-15 Actions on Climate Change
302-4	Reduction of energy consumption	P.14-15 Actions on Climate Change
302-5	Reductions in energy requirements of products and services	P.14-15 Actions on Climate Change
GRI 303 : Water and Effluents 2018		
303-1	Interactions with water as a shared resource	—
303-2	Management of water discharge-related impacts	P.14 Overview of Environmental Impact P.14-15 Actions on Climate Change
303-3	Water withdrawal	P.14-15 Actions on Climate Change
303-4	Water discharge	P.14-15 Actions on Climate Change
303-5	Water consumption	—
GRI 304 : Biodiversity 2016		
304-1	Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	—
304-2	Significant impacts of activities, products, and services on biodiversity	N/A
304-3	Habitats protected or restored	—
304-4	IUCN Red List species and national conservation list species with habitats in areas affected by operations	—

GRI Standards	Requirements	References
GRI 305 : Emissions 2016		
305-1	Direct (Scope 1) GHG emissions	P.14-15 Actions on Climate Change
305-2	Energy indirect (Scope 2) GHG emissions	P.14-15 Actions on Climate Change
305-3	Other indirect (Scope 3) GHG emissions	P.14-15 Actions on Climate Change
305-4	GHG emissions intensity	—
305-5	Reduction of GHG emissions	P.13 Eco-Friendly Products
305-6	Emissions of ozone-depleting substances (ODS)	—
305-7	Nitrogen oxides (NOX), sulfur oxides (SOX), and other significant air emissions	—
GRI 306 : Waste 2020		
306-1	Waste generation and significant waste-related impacts	P.15 Reducing Waste Volumes
306-2	Management of significant waste-related impacts	—
306-3	Waste generated	P.15 Reducing Waste Volumes
306-4	Waste diverted from disposal	P.15 Reducing Waste Volumes
306-5	Waste directed to disposal	P.15 Reducing Waste Volumes
GRI 307 : Environmental Compliance 2016		
307-1	Non-compliance with environmental laws and regulations	N/A
GRI 308 : Supplier Environmental Assessment 2016		
308-1	New suppliers that were screened using environmental criteria	—
308-2	Negative environmental impacts in the supply chain and actions	—
Social		
GRI 401 : Employment 2016		
401-1	New employee hires and employee turnover	P.3-4 About NIDEK CO., LTD. P.20 Utilization of Diverse Human Resources
401-2	Benefits provided to full-time employees that are not provided to temporary or part-time employees	P.20-22 Utilization of Diverse Human Resources
401-3	Parental leave	P.20-22 Utilization of Diverse Human Resources
GRI 402 : Labor/Management Relations 2016		
402-1	Minimum notice periods regarding operational changes	—
GRI 403 : Occupational Health and Safety 2018		
403-1	Occupational health and safety management system	P.16-17 Safety Management Policy
403-2	Hazard identification, risk assessment, and incident investigation	—
403-3	Occupational health services	P.16-17 Safety Management Activities
403-4	Worker participation, consultation, and communication on occupational health and safety	P.16-17 Safety Management Activities
403-5	Worker training on occupational health and safety	P.16-17 Safety Management Activities
403-6	Promotion of worker health	P.22-23 Health Activities
403-7	Prevention and mitigation of occupational health and safety impacts directly linked by business relationships	P.16-17 Safety Management Activities

GRI Standards	Requirements	References
403-8	Workers covered by an occupational health and safety management system	—
403-9	Work-related injuries	—
403-10	Work-related ill health	—
GRI 404 : Training and Education 2016		
404-1	Average hours of training per year per employee	P.18-20 Training and Education Systems
404-2	Programs for upgrading employee skills and transition assistance programs	P.18-20 Training and Education Systems
404-3	Percentage of employees receiving regular performance and career development reviews	—
GRI 405 : Diversity and Equal Opportunity 2016		
405-1	Diversity of governance bodies and employees	P.20-22 Utilization of Diverse Human Resources
405-2	Ratio of basic salary and remuneration of women to men	—
GRI 406 : Non-discrimination 2016		
406-1	Incidents of discrimination and corrective actions taken	N/A
GRI 407 : Freedom of Association and Collective Bargaining 2016		
407-1	Operations and suppliers in which the right to freedom of association and collective bargaining may be at risk	—
GRI 408 : Child Labor 2016		
408-1	Operations and suppliers at significant risk for incidents of child labor	N/A
GRI 409 : Forced or Compulsory Labor 2016		
409-1	Operations and suppliers at significant risk for incidents of forced or compulsory labor	N/A
GRI 410 : Security Practices 2016		
410-1	Security personnel trained in human rights policies or procedures	—
GRI 411 : Rights of Indigenous Peoples 2016		
411-1	Incidents of violations involving rights of indigenous peoples	N/A
GRI 412 : Human Rights Assessment 2016		
412-1	Operations that have been subject to human rights reviews or impact assessments	—
412-2	Employee training on human rights policies or procedures	P.32-33 Compliance Promotion
412-3	Significant investment agreements and contracts that include human rights clauses or that underwent human rights screening	—
GRI 413 : Local Communities 2016		
413-1	Operations with local community engagement, impact assessments, and development programs	P.8 Stakeholder Engagement P.27-30 Social Contribution Activities
413-2	Operations with significant actual and potential negative impacts on local communities	N/A

GRI Standards	Requirements	References
GRI 414 : Supplier Social Assessment 2016		
414-1	New suppliers that were screened using social criteria	—
414-2	Negative social impacts in the supply chain and actions taken	
GRI 415 : Public Policy 2016		
415-1	Political contributions	—
GRI 416 : Customer Health and Safety 2016		
416-1	Assessment of the health and safety impacts of product and service categories	P.13 Eco-Friendly Products P.25 Customer Support and Service Support
416-2	Incidents of non-compliance concerning the health and safety impacts of products and services	—
GRI 417 : Marketing and Labeling 2016		
417-1	Requirements for product and service information and labeling	—
417-2	Incidents of non-compliance concerning product and service information and labeling	N/A
417-3	Incidents of non-compliance concerning marketing communications	N/A
GRI 418 : Customer Privacy 2016		
418-1	Substantiated complaints concerning breaches of customer privacy and losses of customer data	N/A
GRI 419 : Socioeconomic Compliance 2016		
419-1	Non-compliance with laws and regulations in the social and economic area	P.32-33 Compliance Promotion